CAPITAL IMPROVEMENT PLAN

Fiscal Year 2026 - 2030

City of Salisbury, MD

About the CIP

Salisbury's capital assets are the physical foundation of our service delivery. The City owns and maintains a variety of facilities, ranging from recreational assets like the city parks to public buildings like the Government Office Building. The City owns and maintains an expansive network of infrastructure, including many miles of streets, a growing storm water system, water system, water storage tanks, and miles of sewer lines. The City owns a fleet of vehicles and inventory of equipment ranging from a police communication system to mowers and tractors for maintaining Salisbury's rights-of-way. Like many other cities, Salisbury is faced with the challenge of providing an ever-increasing number of services and facilities, while being sensitive to the reality of limited financial resources. The improvement of streets, recreation facilities, public safety facilities and services must not only keep pace with the growing population, but should also match the level of quality that Salisbury's citizens have come to expect and appreciate. It is essential that the city has a comprehensive approach, not only in planning for future assets, but also for maintaining and replacing its current inventory. A long-range plan for funding these expenditures is vital, as decisions about investments in these assets affect the availability and quality of most government services.

Capital Planning

The Capital Improvement Program (CIP) is the tool that allows Salisbury's decision makers to plan how, when and where future improvements should be made. The document itself is a snapshot into the next five years of existing and anticipated capital needs and the funding needed to make them a reality.

Salisbury's Capital Improvement Policy

A CIP covering a five-year period is developed, reviewed and updated annually. To be considered in the CIP, a project should have an estimated cost of at least $25,000. Projects are not combined to meet the minimum standard unless they are dependent upon each other. Items that are operating expenses, such as maintenance agreements and personal computer software upgrades, are not considered within the CIP. The City identifies the estimated costs and potential funding sources for each capital project prior to inclusion in the CIP. The operating costs to maintain capital projects are considered prior to the decision to undertake the projects. Each project is scored and ranked according to specific criteria.

About the CIP

Capital projects and capital asset purchases will receive a higher priority based on conformance with the following criteria (in no particular order):

- There are grant funds available
- It will eliminate hazards and improve public safety
- There are prior commitments
- It replaces an asset lost to disaster or damage
- Project implementation is feasible
- It is not harmful to the environment
- It conforms to and/or advances the City's goals and plans
- It assists with the implementation of departmental goals and policies
- It provides cultural, aesthetic and/or recreational value
- It is a mandatory project
- It is a maintenance project based on approved replacement schedules
- It will improve efficiency
- It is mandated by policy
- It lengthens the expected useful life of a current asset
- It has a positive effect on operation and maintenance costs

The CIP is presented annually to the City Council for approval. As the CIP is a financial and resource planning tool, it does not represent final budgets for any projects or indicate there is a commitment to proceed with the project. When the City is ready to undertake a project, it will be incorporated into the annual budget.

Development of the CIP

Many projects are the recommendation of citizens, Council Members and staff. Department Heads review their projects and rank the projects in order to prioritize them. Revenue available for capital improvements are not sufficient to fund all improvement opportunities. In order for the Capital Improvement Plan to be realistic, the following framework is used as a guide to determine the level of funding by year:

General Fund Revenues

Based on current operating budgets, the City has set $1,100,000 as an annual target for the use of General Fund Revenues as a funding source in this Capital Improvement Plan.

Bond Debt

The funding level by year for projects from Bond Debt is influenced by the debt service guidelines included in the City's Financial Policy.

Leases

No set threshold amount for leases is incorporated. Leases are often appropriate as a funding source where a department has sufficient fall off of existing payments resulting in no additional increase of operating expense.

Summary By Program

Program	FY 26	FY 27	FY 28	FY 29	FY 30	Total
General Fund						
General Government						
Government Office Building	200,000	310,000				510,000
Housing and Community Development				50,000	2,000,000	2,050,000
Arts, Business & Culture						
Zoo	904,000	500,000	6,200,000	200,000		7,804,000
Poplar Hill Mansion	150,000		125,000			275,000
Events	60,000					60,000
Field Operations						
General Projects	650,000	1,500,000		700,000		2,850,000
Energy Upgrades Misc			100,000			100,000
Equipment	187,000					187,000
Parks	192,500	1,500,000	1,500,000			3,192,500
Traffic Control						
Vehicles	550,000	1,050,000	1,077,500	1,374,000	965,000	5,016,500
Information Services						
GIS						
IT	75,000	50,000	275,000		75,000	475,000
Infrastructure & Development						
General Projects	400,000	3,785,000	1,925,000	1,208,000	3,340,000	10,658,000
Bridge Maintenance	3,800,000			3,000,000		6,800,000
New Streets	400,000	1,100,000	810,000	3,430,000	400,000	6,140,000
Transportation	1,375,000	1,375,000	1,475,000	2,675,000	1,575,000	8,475,000
Public Safety						
Fire	2,175,851	3,236,942	3,832,171	2,013,000	4,545,000	15,802,964
Police	1,079,000	1,929,000	1,229,000	1,779,000	725,000	6,741,000
General Capital Projects	**12,198,351**	**16,335,942**	**18,548,671**	**16,429,000**	**13,625,000**	**77,136,964**
Water & Sewer Fund						
Water Production Maintenance	9,810,100	17,982,700	30,925,000	7,525,000	2,525,000	68,767,800
Water Distribution Maintenance	1,176,787	675,000	1,000,000	850,000	1,800,000	5,501,787
Wastewater Collection Maintenance	235,000	175,000	175,000	175,000	175,000	935,000
Treat Wastewater	1,750,000	5,710,000	1,060,000	9,210,000	480,000	18,210,000
Total	**12,971,887**	**24,542,700**	**33,160,000**	**17,760,000**	**4,980,000**	**93,414,587**
Parking Authority Fund						
Total						
Marina Fund						
Total						
Stormwater						
Field Operations	60,000	60,000				120,000
Infrastructure	200,000	200,000	235,000	235,000	200,000	1,070,000
Total	**260,000**	**260,000**	**235,000**	**235,000**	**200,000**	**1,190,000**
Grand Total	**25,430,238**	**41,138,642**	**51,943,671**	**34,424,000**	**18,805,000**	**171,741,551**

Source of Funding

Department	Item Description	FY 26	FY 27	FY 28	FY 29	FY 30	Total
General Fund							
General Revenues							
Arts, Business & Culture	Stage Production w/ Stage Risers	60,000					60,000
Field Operations	Energy Upgrades Misc			100,000			100,000
Field Operations	Woodcock Park - Playground Equipment (10% match)	17,500					17,500
Fire	Ballistic Vest Armored Plate Replacement			46,250			46,250
Government Office Building	Repaving and Striping of Parking Lot 9		60,000				60,000
Government Office Building	Exterior Waterproofing and Window Replacement	25,000					25,000
Information Services	Munis Database Realignment		50,000				50,000
Information Services	Website Redesign			75,000			75,000
Information Services	IS Building and Property Improvements	75,000					75,000
Infrastructure & Development	Mill Street Bridge Rehabilitation	60,000					60,000
Infrastructure & Development	Vision Zero Program	75,000	75,000	75,000	75,000	75,000	375,000
Infrastructure & Development	Beaglin Park Dam Improvements	100,000				40,000	140,000
Infrastructure & Development	Street Reconstruction (Milling and Paving)	900,000	900,000	900,000	900,000	900,000	4,500,000
Infrastructure & Development	Surface Maintenance (Crack Sealing, Microsurfacing)	250,000	250,000	250,000	250,000	250,000	1,250,000
Infrastructure & Development	Concrete Program (Curb, Gutter and Sidewalk)	150,000	150,000	150,000	150,000	150,000	750,000
Grant							
Arts, Business & Culture	Andean Bear Exhibit Build Phase I			1,500,000			1,500,000
Field Operations	Woodcock Park - Playground Equipment	175,000					175,000
Field Operations	Riverwalk Community Park and Playground	-	1,000,000	1,500,000			2,500,000
Field Operations	Tire Recycling Center	500,000					500,000
Fire	AED's and Heart Monitors	54,124					54,124
Housing & Community Development	West Salisbury Community Center				50,000	2,000,000	2,050,000
Infrastructure & Development	North Prong Park Improvements	300,000	400,000	400,000	400,000		1,500,000
Infrastructure & Development	Naylor Mill Road Bridge Replacement	2,800,000					2,800,000
Infrastructure & Development	Mill Street Bridge Rehabilitation	240,000			2,400,000		2,640,000
Infrastructure & Development	Stream Restoration along Beaverdam Creek		300,000	300,000			600,000
Infrastructure & Development	Rail Trail Master Plan Implementation		-		500,000		500,000
Bonded Debt							
Arts, Business & Culture	Andean Bear Exhibit Build Phase I			1,500,000			1,500,000
Arts, Business & Culture	Exhibit/Facility Improvements AZA Reaccreditation	500,000					500,000
Arts, Business & Culture	Poplar Hill Building Improvements (Shutter, HVAC, Siding)	150,000					150,000
Arts, Business & Culture	Grounds Beautification (Retaining Wall, Patio)			125,000			125,000
Field Operations	Salt Barn	-			700,000		700,000
Field Operations	Riverwalk Community Park and Playground		500,000				500,000
Field Operations	Tire Recycling Center	150,000	1,500,000				1,650,000
Fire	Public Safety Building			400,000		4,500,000	4,900,000
Fire	Radio Paging System Replacement	250,000					250,000
Fire	Apparatus Replacement - Ladder Truck			1,850,000			1,850,000
Fire	Apparatus Replacement - Tower Replacement				1,850,000		1,850,000
Fire	AED's and Heart Monitors	182,672					182,672
Fire	Station #1 Annex Remodel		360,000				360,000
Fire	Apparatus Replacement - Engine (2)	1,344,121		1,344,121			2,688,242
Government Office Building	Energy Efficiency Improvements		250,000				250,000
Government Office Building	Replacement of HVAC Chiller	175,000					175,000
Information Services	Munis Database Realignment			200,000			200,000
Information Services	Phase 1 HCI Server Replacement					75,000	75,000
Infrastructure & Development	Urban Greenway Improvements to design East Main St				150,000	800,000	950,000
Infrastructure & Development	Beaverdam Creek Bulkhead Replacement		250,000			2,500,000	2,750,000
Infrastructure & Development	North Prong Park Improvements		350,000	550,000	550,000		1,450,000
Infrastructure & Development	Northwood and Brewington Branch Culvert		650,000				650,000
Infrastructure & Development	Environmental Assessment and Remediation		650,000				650,000
Infrastructure & Development	Naylor Mill Road Bridge Replacement	700,000					700,000
Infrastructure & Development	Georgia Avenue Utilities and Street			80,000	600,000		680,000
Infrastructure & Development	Stream Restoration along Beaverdam Creek		675,000	675,000			1,350,000
Infrastructure & Development	Bicycle Master Plan Improvements	-	-	-	300,000		300,000
Infrastructure & Development	Rail Trail Master Plan Implementation	-	-	-	500,000		500,000
Infrastructure & Development	North Mill Street Reconstruction	-	-			200,000	200,000
Infrastructure & Development	River Place Riverwalk Replacement				108,000		108,000
Infrastructure & Development	Riverwalk Street Light Replacement		510,000				510,000
Infrastructure & Development	Mill Street Bridge Rehabilitation				600,000		600,000
Infrastructure & Development	Naylor Mill Road Corridor Study			100,000			100,000
Infrastructure & Development	Neighborhood Infrastruction Improvements	200,000	200,000	200,000	200,000	200,000	1,000,000
Police	Asphalt Parking Lot and Burton Street		400,000				400,000
Police	Fencing Overflow Parking Lot		250,000				250,000
Police	Radios	154,000	154,000	154,000	154,000		616,000
Police	Property Room Management System	150,000					150,000
Police	Records Department Management System	150,000					150,000
Police	Shot Spotter	-	-		100,000	100,000	200,000
Police	Security Camera Installation				200,000		200,000
Police	Salisbury Police Range Roofing / Stairwells		200,000				200,000
Police	First Floor Office Spaces Refurbishment			450,000	700,000		1,150,000
Police	Replacement of Headquarters Roofing and Guttering		300,000				300,000

Department	Item Description	FY 26	FY 27	FY 28	FY 29	FY 30	Total
Contributions							
Arts, Business & Culture	Andean Bear Exhibit Build Phase I			3,000,000			3,000,000
Arts, Business & Culture	Exhibit/Facility Improvements AZA Reaccreditation	404,000	500,000	200,000	200,000		1,304,000
Infrastructure & Development	Jasmine Drive		700,000				700,000
Infrastructure & Development	Jasmine Drive to Rt. 13 Connector Road			110,000	730,000		840,000
Infrastructure & Development	Culver Road			220,000	1,700,000		1,920,000
Infrastructure & Development	Neighborhood Infrastruction Improvements	200,000	200,000	200,000	200,000	200,000	1,000,000
Lease Purchase							
Field Operations	Replacement for SS-1 International / Tymco Street Sweeper				469,000		469,000
Field Operations	Replacement for RC-3 International 4300-SBA Recycle Truck			227,500			227,500
Field Operations	3-Ton Dump Truck 2 Door	250,000	250,000				500,000
Field Operations	Heil Durapack 5000 Rear Loading Sanitation Truck		500,000	550,000	605,000	665,000	2,320,000
Field Operations	Front End Loader	187,000					187,000
Field Operations	General Vehicles	300,000	300,000	300,000	300,000	300,000	1,500,000
Fire	Portable Radio Replacement	174,934	132,842				307,776
Fire	Swift Mobile Clinic	170,000					170,000
Fire	Apparatus Replacement - EMS Units (4)		2,560,800				2,560,800
Fire	Fire Replacement Vehicles		183,300	191,800	163,000	45,000	583,100
Police	PD Patrol	525,000	525,000	525,000	525,000	525,000	2,625,000
Police	PD CID	100,000	100,000	100,000	100,000	100,000	500,000

General Fund Totals		12,198,351	16,335,942	18,548,671	16,429,000	13,625,000	77,136,964
Funding Breakdown							
General Fund Revenue		1,712,500	1,485,000	1,596,250	1,375,000	1,415,000	7,583,750
Grants		4,069,124	1,700,000	3,700,000	3,350,000	2,000,000	14,819,124
Bond		4,105,793	7,199,000	7,628,121	6,712,000	8,375,000	34,019,914
Contributions, Inkind		604,000	1,400,000	3,730,000	2,830,000	200,000	8,764,000
Lease Purchase		1,706,934	4,551,942	1,894,300	2,162,000	1,635,000	11,950,176

Water & Sewer Fund							
General Revenue							
Waterworks	WWTP Outfall Pipe	60,000					60,000
Waterworks	Glen Avenue Lift Station	150,000					150,000
Waterworks	Pump Station Improvements	110,000	110,000	110,000	110,000	110,000	550,000
Waterworks	Internal Recycle Pump Replacement					220,000	220,000
Waterworks	UV Bulbs for WWTP Disinfection				150,000		150,000
Waterworks	Filter					150,000	150,000
Waterworks	PFAS Study and Treatment	100,000					100,000
Waterworks	Equipment Shed	75,000					75,000
Waterworks	SSPS Low Flow Pump	78,000					78,000
Waterworks	NSPS Low Flow Pump	87,000					87,000
Waterworks	Restore Park Well Field	175,000	175,000	175,000	175,000	175,000	875,000
Waterworks	Restore Paleo Well Field				230,000	230,000	460,000
Waterworks	Tank and Reservoir Mixing System				95,000		95,000
Waterworks	Nitrate Monitoring and Study		117,700				117,700
Waterworks	Elevated Water Tank Maintenance		200,000		200,000		400,000
Waterworks	Decommission Edgemore Water Tower	125,000					125,000
Waterworks	West Side Water Tower	300,000	425,000				725,000
Waterworks	Park Reservoir Discharge Pipe Replacement		363,000				363,000
Waterworks	Perdue Booster Station		52,000	400,000			452,000
Waterworks	Paleo WTP Caustic Tank Replacement			350,000			350,000
Waterworks	Paleo WTP Motor Drive Upgrade			350,000			350,000
Waterworks	Paleo Water Meters			150,000			150,000
Waterworks	Paleo Fense Security Cameras	65,100					65,100
Waterworks	Scenic Drive PCCP Pipe Replacement	60,000	750,000				810,000
Waterworks	Scada Updrade		500,000				500,000
Waterworks	Rate Study		100,000				100,000
Waterworks	Replace Distribution Piping & Valves Maint	100,000	100,000	100,000	100,000	100,000	500,000
Waterworks	Automated Metering Infrastructure	300,000	575,000	750,000	750,000	200,000	2,575,000
Waterworks	Lead Service Line Replacement Phase 1	441,787					441,787
Waterworks	Sewer Infiltration & Inflow Remediation Maint	100,000	100,000	100,000	100,000	100,000	500,000
Waterworks	Sanitary Sewer Lining' Maint	75,000	75,000	75,000	75,000	75,000	375,000
Revolving							
Grant							
Lease Purchase							
Waterworks	Dump Truck	230,000					230,000
Waterworks	Vactor Truck				600,000		600,000
Waterworks	Ford F350 Utility Body Dually	90,000					90,000
Waterworks	Ford F350 Utility Body Dually	90,000					90,000
Waterworks	Ford F350 Utility Body Dually	90,000					90,000
Waterworks	Ford F350 Utility Body Dually	90,000					90,000
Waterworks	Ford F350 Utility Service Body	75,000					75,000
Waterworks	Ford F350 Utility Service Body	75,000					75,000
Waterworks	Ford F350 Utility Service Body	75,000					75,000
Waterworks	Ford Transit 150 Van (Short/Mid Top)	55,000					55,000
Waterworks	Ford Transit 150 Van (Short/Mid Top)	55,000					55,000
Waterworks	Ford Transit 250 (Mid Top)	60,000					60,000

Department	Item Description	FY 26	FY 27	FY 28	FY 29	FY 30	Total
Bonded Debt							-
Waterworks	Southside Pump Station Force Main	500,000	5,600,000				6,100,000
Waterworks	WWTP Outfall Pipe			950,000	8,350,000		9,300,000
Waterworks	Field Operations Master Plan - Phase IV Utility Division Relocation			150,000		1,500,000	1,650,000
Waterworks	Filter Replacement and PFAS Removal Project	8,000,000	14,800,000			2,120,000	24,920,000
Waterworks	West Side Water Tower				6,825,000		6,825,000
Waterworks	PFAS Study and Treatment Park Plant	500,000	500,000	29,500,000			30,500,000
Waterworks	Paleo WTP 30" PCCP Discharge Line Replacement	585,000					585,000
Water Sewer Fund Total		**12,971,887**	**24,542,700**	**33,160,000**	**17,760,000**	**4,980,000**	**93,414,587**
Water Sewer Fund Recap							
General Revenue		2,401,887	3,642,700	2,560,000	1,985,000	1,360,000	11,949,587
Revolving/Capacity							
Grant							
Lease Purchase		985,000			600,000		1,585,000
Bond		9,585,000	20,900,000	30,600,000	15,175,000	3,620,000	79,880,000
Stormwater Fund							
General Revenues							
Field Operations	Pond Maintenance	60,000	60,000				120,000
Infrastructure & Development	Impervious Surface Reduction	200,000	200,000	200,000	200,000	200,000	1,000,000
Infrastructure & Development	Stream Restoration along Beaverdam Creek			35,000	35,000		70,000
Stormwater Fund Total		**260,000**	**260,000**	**235,000**	**235,000**	**200,000**	**1,190,000**
Water Sewer Fund Recap							
General Revenue		260,000	260,000	235,000	235,000	200,000	1,190,000
Revolving/Capacity							
Grant							
Lease Purchase							
Bond							
Grand Total		**25,430,238**	**41,138,642**	**51,943,671**	**34,424,000**	**18,805,000**	**171,741,551**

General Government - Government Office Building

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
	Energy Efficiency Improvements							
	Energy-saving projects within City offices at the GOB to mitigate rising energy costs, such as replacement of overhead fluorescent lighting in favor of LED lighting. This work would include demolition and repair of HVAC/electrical issues as discovered, and replacement of large ceiling tiles in favor of smaller, more readily available and affordable sizes. Potential for DPL cost incentives and/or rebates; however, the availability of DPL incentives is not guaranteed. NOTE: cost indicated is the full cost, as this is only applicable to City offices within the GOB.	General						-
		Grant						-
		Bond		250,000				250,000
		Lease						-
		Contribution						-
		Total Revenue	**-**	**250,000**	**-**	**-**	**-**	**250,000**
		Engineering						-
		Construction		250,000				250,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**250,000**	**-**	**-**	**-**	**250,000**
	Exterior Waterproofing and Window Replacement							
	Water is infiltrating to the interior of the GOB on the East and West sides, causing damage to walls and windows. Exterior waterproofing, to include repair/replacement of flashing, is expected to remedy the situation. NOTE: cost indicated is 1/2 of the full cost, as this expense would be shared evenly by the City and Wicomico County.	General	25,000					25,000
		Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**25,000**	**-**	**-**	**-**	**-**	**25,000**
		Engineering						-
		Construction	25,000					25,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**25,000**	**-**	**-**	**-**	**-**	**25,000**
	Replacement of HVAC Chiller							
	The HVAC Chiller unit at the GOB regulates the environmental temperatures within the designated interior spaces by utilizing the power of water and outside aire to maintain the target temperature at a constant level. The existing unit is 15 years old and requires frequent motor replacements to maintain functionality. NOTE: cost indicated is 1/2 of the full cost, as this expense would be shared evenly by the City and Wicomico County.	General						-
		Grant						-
		Bond	175,000					175,000
		Lease						-
		Contribution						-
		Total Revenue	**175,000**	**-**	**-**	**-**	**-**	**175,000**
		Engineering						-
		Construction	175,000					175,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**175,000**	**-**	**-**	**-**	**-**	**175,000**
	Repaving and Striping of Parking Lot 9							
	To properly maintain this public parking lot, the surface should milled, repaved and restriped, as it is approaching the end of its useful service life. NOTE: cost indicated is the full cost, as the Management Agreement between the City and the County states that the City is responsible for its repair and maintenance.	General		60,000				60,000
		Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**-**	**60,000**	**-**	**-**	**-**	**60,000**
		Engineering						-
		Construction		60,000				60,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**60,000**	**-**	**-**	**-**	**60,000**
	Total Program General Projects >>							
		General	25,000	60,000	-	-	-	85,000
		Grant	-	-	-	-	-	-
		Bond	175,000	250,000	-	-	-	425,000
		Lease	-	-	-	-	-	-
		Contribution	-	-	-	-	-	-
		Total Revenue	**200,000**	**310,000**	**-**	**-**	**-**	**510,000**
		Engineering	-	-	-	-	-	-
		Construction	200,000	310,000	-	-	-	510,000
		Vehicle/ Equip	-	-	-	-	-	-
		Other	-	-	-	-	-	-
		Total Expense	**200,000**	**310,000**	**-**	**-**	**-**	**510,000**

General Government - Housing and Community Development

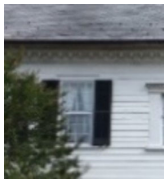
Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
HCDD-CC-25-01	**West Salisbury Community Center**	General						-
	HCDD Community Relations Division will begin the process of planning for a much needed community center on the West Side of Salisbury. Community Centers provide a a safe place for our youth to have access to a variety of programming including STEM Labs, tutoring, and recreational activities. In addition we have access to partnerships with Wor-Wic Community College for ESL classes and providing a space for community groups to use various meeting and events.	Grant				50,000	2,000,000	2,050,000
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**-**	**50,000**	**2,000,000**	**2,050,000**
		Engineering				50,000	2,000,000	2,050,000
		Construction						-
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**-**	**50,000**	**2,000,000**	**2,050,000**

	Total Program HCDD >>	General	-	-	-	-	-	-
		Grant	-	-	-	50,000	2,000,000	2,050,000
		Bond	-	-	-	-	-	-
		Lease	-	-	-	-	-	-
		Contribution	-	-	-	-	-	-
		Total Revenue	**-**	**-**	**-**	**50,000**	**2,000,000**	**2,050,000**
		Engineering	-	-	-	50,000	2,000,000	2,050,000
		Construction	-	-	-	-	-	-
		Vehicle/ Equipment	-	-	-	-	-	-
		Other	-	-	-	-	-	-
		Total Expense	**-**	**-**	**-**	**50,000**	**2,000,000**	**2,050,000**

Arts, Business and Culture - Zoo

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
ABCD-ZOO-25-01	**Andean Bear Exhibit Build - Phase I**	General						-
	Funds are needed for the demolition and construction of a new, state-of-the-art Andean bear exhibit. For AZA reaccreditation, this is the most important build as it offers worldwide breeding notoriety and additional resources for future collaborations. The total cost is estimated around $6 million with a break ground date in the fall of 2028. At this time, we are working with an architectural team to design the exhibit which cost $350,000 and have developed a Campaign Steering Committee to begin fundraising efforts.	Grant			1,500,000			1,500,000
		Bond			1,500,000			1,500,000
		Lease						-
		Contribution			3,000,000			3,000,000
		Total Revenue	**-**	**-**	**6,000,000**	**-**	**-**	**6,000,000**
		Engineering						-
		Construction			6,000,000			6,000,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**6,000,000**	**-**	**-**	**6,000,000**
ABCD-ZOO-25-02	**Exhibit/Facility Improvements - AZA Reaccreditation**	General						-
	Included with this form is the project list with cost estimates for exhibit improvements needed to apply for AZA accreditation. We work closely with our AZA Pathways rep to assure we are checking the boxes needed for reapplying. In addition to these funds, the Salisbury Zoo Commission has formed a new Advancement Committee dedicated to fundraising as needed.	Grant						-
		Bond	500,000					500,000
		Lease						-
		Contribution	404,000	500,000	200,000	200,000		1,304,000
		Total Revenue	**904,000**	**500,000**	**200,000**	**200,000**	**-**	**1,804,000**
		Engineering						-
		Construction	904,000	500,000	200,000	200,000	-	1,804,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**904,000**	**500,000**	**200,000**	**200,000**	**-**	**1,804,000**
ABCD-ZOO-25-03	**Zoo Facility Maintenance**	General						-
	As we work diligently to upgrade the exhibits, it is imperative our facility and current exhibits maintain their status. We are requesting an additional $50,000 annually to account 40000-534301 (Zoo Buildings). Far to often this account runs out mid year due to normal wear and tear from weather, animals, visitors and routine usage. The "Pathway Paving" ask of previous years is also factored into this ask.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**-**	**-**	**-**	**-**
		Engineering						-
		Construction						-
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**-**	**-**	**-**	**-**
	Total Program Zoo >>	General	-	-	-	-	-	-
		Grant	-	-	1,500,000	-	-	1,500,000
		Bond	500,000	-	1,500,000	-	-	2,000,000
		Lease	-	-	-	-	-	-
		Contribution	404,000	500,000	3,200,000	200,000	-	4,304,000
		Total Revenue	**904,000**	**500,000**	**6,200,000**	**200,000**	**-**	**7,804,000**
		Engineering	-	-	-	-	-	-
		Construction	904,000	500,000	6,200,000	200,000	-	7,804,000
		Vehicle/ Equipment	-	-	-	-	-	-
		Other	-	-	-	-	-	-
		Total Expense	**904,000**	**500,000**	**6,200,000**	**200,000**	**-**	**7,804,000**

Arts, Business and Culture - Poplar Hill Mansion

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
ABCD-PHM-25-04	**Building Improvements (Shutter, HVAC, Siding)**	General	150,000					150,000
	The original shutters are currently in storage in the basement of PHM. According the MHT's 2019 inspection, the shutters must be repaired/painted or replaced and installed.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**150,000**	**-**	**-**	**-**	**-**	**150,000**
		Engineering						-
		Construction	150,000					150,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**150,000**	**-**	**-**	**-**	**-**	**150,000**
ABCD-PHM-25-07	**Grounds Beautification (Retaining Wall, Patio)**	General			125,000			125,000
	There is heavy overgrowth at the along the West property line. It is recommended that landscaping work be done along the west property line, including the removal of several trees and overgrowth and installation of new property boundary demarcation (fencing with landscaping). New fencing should also be installed along the east property line. The irrigation system needs to be repaired or replaced. Once that is completed, it is recommended that sod be installed on the property.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**125,000**	**-**	**-**	**125,000**
		Engineering			10,000			10,000
		Construction			115,000			115,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**125,000**	**-**	**-**	**125,000**
	**Total Program Poplar Hill >>**	General	150,000	-	125,000	-	-	275,000
		Grant	-	-	-	-	-	-
		Bond	-	-	-	-	-	-
		Lease	-	-	-	-	-	-
		Contribution	-	-	-	-	-	-
		Total Revenue	**150,000**	**-**	**125,000**	**-**	**-**	**275,000**
		Engineering	-	-	10,000	-	-	10,000
		Construction	150,000	-	115,000	-	-	265,000
		Vehicle/ Equipment	-	-	-	-	-	-
		Other						-
		Total Expense	**150,000**	**-**	**125,000**	**-**	**-**	**275,000**

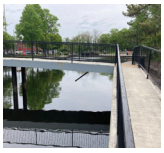
Arts, Business and Culture - Events

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
ABCD-Events-26-01	**Stage Production w/ Stage Risers**	General	60,000					60,000
	Outdoor staging and a/v equipment for concert series and other downtown events.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**60,000**	**-**	**-**	**-**	**-**	**60,000**
		Engineering						-
		Construction	60,000					60,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**60,000**	**-**	**-**	**-**	**-**	**60,000**
	Total Program Events>>	General	60,000	-	-	-	-	60,000
		Grant						-
		Bond						-
		Lease	-	-	-	-	-	-
		Contribution						-
		Total Revenue	**60,000**	**-**	**-**	**-**	**-**	**60,000**
		Engineering	-	-	-	-	-	-
		Construction	60,000	-	-	-	-	60,000
		Vehicle/ Equipment	-	-	-	-	-	-
		Other						-
		Total Expense	**60,000**	**-**	**-**	**-**	**-**	**60,000**

Field Operations - General Projects

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
FO-GP-25-01	Field Operations - Salt Barn	General	-					-
		Grant						-
		Bond				700,000		700,000
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**-**	**700,000**	**-**	**700,000**
		Engineering						-
		Construction				700,000		700,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**-**	**700,000**	**-**	**700,000**
FO-GP-25-01	Tire Recyling Center	General	-					-
		Grant	500,000					500,000
		Bond	150,000	1,500,000				1,650,000
		Lease						-
		Contribution						-
		Total Revenue	**650,000**	**1,500,000**	**-**	**-**	**-**	**2,150,000**
		Engineering	150,000					150,000
		Construction	500,000	1,500,000				2,000,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**650,000**	**1,500,000**	**-**	**-**	**-**	**2,150,000**
	Total Program General Projects >>	General	-	-	-	-	-	-
		Grant	500,000	-	-	-	-	500,000
		Bond	150,000	1,500,000	-	700,000	-	2,350,000
		Lease	-	-	-	-	-	-
		Contribution	-	-	-	-	-	-
		Total Revenue	**650,000**	**1,500,000**	**-**	**700,000**	**-**	**2,850,000**
		Engineering	150,000	-	-	-	-	150,000
		Construction	500,000	1,500,000	-	700,000	-	2,700,000
		Vehicle/ Equipment	-	-	-	-	-	-
		Other	-	-	-	-	-	-
		Total Expense	**650,000**	**1,500,000**	**-**	**700,000**	**-**	**2,850,000**

Field Operations - Parks

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
FO-Parks-23-02	**Woodcock Park-Playground Equipment**	General	17,500					17,500
	Playground equipment around the City has been identified as nearing their end of life. This equipment is 25+ years old and will need to be replaced and modernized to meet current safety standards. The City will create community engagement opportunities to hear from the surrounding neighborhoods and to gather what types of equipment the neighborhood residents desire. Equipment will be upgraded in modules (sections).	Grant	175,000					175,000
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**192,500**	**-**	**-**	**-**	**-**	**192,500**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	192,500					192,500
		Other						-
		Total Expense	**192,500**	**-**	**-**	**-**	**-**	**192,500**
ID-Parks-24-02	**Amphitheater Pedestrian Bridge**	General	-					-
	Design and construction of repairs to the superstructure and bridge deck of the Pedestrian Bridge over the Wicomico River near the Amphitheater. Design includes a Structural Engineering assessment with underwater inspection of steel pilings. Anticipated repairs include replacement of wood bridge deck and timber joists, steel cross braces and gusset plates, encapsulation/replacement of steel pilings, and corrosion protection of steel super and railing. Previous project number ID-BM-23-04	Grant		1,000,000	1,500,000			2,500,000
		Bond		500,000				500,000
		Lease						-
		Contribution						-
		Total Revenue	**-**	**1,500,000**	**1,500,000**	**-**	**-**	**3,000,000**
		Engineering	-					-
		Construction		1,500,000	1,500,000			3,000,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**1,500,000**	**1,500,000**	**-**	**-**	**3,000,000**
FO-Parks-24-03	**City Park Pedestrian Bridge Repair**	General	-					-
	Initially scoped and bid with the bandstand painting and rehabilitation project, but due to insufficient funding in CFES endowment project was delayed. Project includes: Power Washing Sanding, scraping, patching, caulking Replacing top rail, angle approaches, 2 x 4 supports Replace full width 6" x 6" posts Replace deteriorated wood spaces Replace all interior picket cross members Replace/level decking boards as necessary Paint and Prime	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**-**	**-**	**-**	**-**
		Engineering						-
		Construction	-					-
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**-**	**-**	**-**	**-**
FO-Parks-24-04	**Replacement of Park Assets**	General						-
	Replace aging or broken infrastructure in Parks. In FY 22 a broken swing bay was discovered at Boundless and in FY 23 a swing set was destroyed in Waterside Park during a storm and a Lake Street slide was identified as needing to be replaced as well. As our Parks age, it is more likely that assets will be found that need significant repair or replacement. Swing sets alone can run over $15K, climbing wall $6K, Chairs $300-$600 for equipment only. Quote for Boundless $15K (FY 21), Waterside 9K (FY 23) and Lake Street 7K (FY 23). Sufficient funding in the 45000 org does not exist to replace this equipment.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**-**	**-**	**-**	**-**
		Engineering						-
		Construction						-
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**-**	**-**	**-**	**-**
	Total Program Parks>>	General	17,500	-	-	-	-	17,500
		Grant	175,000	1,000,000	1,500,000	-	-	2,675,000
		Bond	-	500,000	-	-	-	500,000
		Lease	-	-	-	-	-	-
		Contribution	-	-	-	-	-	-
		Total Revenue	**192,500**	**1,500,000**	**1,500,000**	**-**	**-**	**3,192,500**
		Engineering	-	-	-	-	-	-
		Construction	-	1,500,000	1,500,000	-	-	3,000,000
		Vehicle/ Equipme	192,500	-	-	-	-	192,500
		Other	-	-	-	-	-	-
		Total Expense	**192,500**	**1,500,000**	**1,500,000**	**-**	**-**	**3,192,500**

Field Operations - Vehicles

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
FO-VE-25-01	**Heil Durapack 5000 Rear Loading Sanitation Truck**	General						-
	The Sanitation Division within Field Operations requires a rear loading sanitation vehicle with capacity to minimize trips to the landfill while remaining familiar to our staff and simple to operate. The 27 yard capacity allows the crew to pick up refuse from more houses in shorter periods of time as it requires fewer trips to dump the trash. There are also fewer components to rear loading sanitation trucks meaning less opportunity for hydraulic/side loading arm failure. Heil is also the manufacturer of the rear loading sanitation vehicles in the department. (SAN-4,5,7)	Grant						-
		Bond						-
		Lease		500,000	550,000	605,000	665,000	2,320,000
		Contribution						-
		Total Revenue	**-**	**500,000**	**550,000**	**605,000**	**665,000**	**2,320,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.		500,000	550,000	605,000	665,000	2,320,000
		Other						-
		Total Expense	**-**	**500,000**	**550,000**	**605,000**	**665,000**	**2,320,000**
FO-VE-25-02		General						-
	Replacement for **SS-1 International/Tymco Street Sweeper (2012).**	Grant						-
		Bond						-
		Lease				469,000		469,000
		Contribution						-
		Total Revenue	**-**	**-**	**-**	**469,000**	**-**	**469,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.				469,000		469,000
		Other						-
		Total Expense	**-**	**-**	**-**	**469,000**	**-**	**469,000**
FO-VE-25-03		General						-
	Replacment for **RC-3 International 4300-SBA Recycle Truck (2005).**	Grant						-
		Bond						-
		Lease			227,500			227,500
		Contribution						-
		Total Revenue	**-**	**-**	**227,500**	**-**	**-**	**227,500**
		Engineering						-
		Construction						-
		Vehicle/ Equip.			227,500			227,500
		Other						-
		Total Expense	**-**	**-**	**227,500**	**-**	**-**	**227,500**
FO-VE-25-04	**3-Ton Dump Truck 2 Door**	General						-
	Replace **San-3, F800 flatbed truck (1997)**, **S-5 7400 SFA (2004)** and **S-18 7400 SFA (2002)**, Three-ton dump trucks are used in both the Streets, Parks and Sanitation Divisions to haul material as well as plowing and salting streets. These trucks require specialized equipment and/or attachments. These require a regular replacement schedule Originally the 3 Ton was budgeted for in the FY 24 CIP. Due to supply issues, we were not able to procure the vehicle	Grant						-
		Bond						-
		Lease	250,000	250,000				500,000
		Contribution						-
		Total Revenue	**250,000**	**250,000**	**-**	**-**	**-**	**500,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	250,000	250,000				500,000
		Other						-
		Total Expense	**250,000**	**250,000**	**-**	**-**	**-**	**500,000**
FO-VE-26-01	**General Vehicles**	General						-
	Replacement of aging fleet vehicles for various departments.	Grant						-
		Bond						-
		Lease	300,000	300,000	300,000	300,000	300,000	1,500,000
		Contribution						-
		Total Revenue	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**1,500,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	300,000	300,000	300,000	300,000	300,000	1,500,000
		Other						-
		Total Expense	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**1,500,000**
	Total Program Replacement Vehicles>>	General	-	-	-	-	-	-
		Grant	-	-	-	-	-	-
		Bond	-	-	-	-	-	-
		Lease	550,000	1,050,000	1,077,500	1,374,000	965,000	5,016,500
		Contribution	-	-	-	-	-	-
		Total Revenue	**550,000**	**1,050,000**	**1,077,500**	**1,374,000**	**965,000**	**5,016,500**
		Engineering	-	-	-	-	-	-
		Construction	-	-	-	-	-	-
		Vehicle/ Equipment	550,000	1,050,000	1,077,500	1,374,000	965,000	4,789,000
		Other	-	-	-	-	-	-
		Total Expense	**550,000**	**1,050,000**	**1,077,500**	**1,374,000**	**965,000**	**4,789,000**

Field Operations - Energy

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
FO-Energy-Fire Sta 1	**Energy Upgrades**	General			100,000			100,000
	Recommendations of the 2022 Energy Management Plan for compliance with state law requiring 60% reduction (2006 baseline) of greenhouse gas emissions by 2031.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
	FY 25-O&M & Lighting	**Total Revenue**	**-**	**-**	**100,000**	**-**	**-**	**100,000**
	FY 26-HVAC and Lighting	Engineering						-
	FY 27-Lighting	Construction						-
	FY 28-HVAC	Vehicle/ Equip.						-
		Other			100,000			100,000
		Total Expense	**-**	**-**	**100,000**	**-**	**-**	**100,000**
	Total Program Energy>>	General	-	-	100,000	-	-	100,000
		Grant	-	-	-	-	-	-
		Bond	-	-	-	-	-	-
		Lease	-	-	-	-	-	-
		Contribution	-	-	-	-	-	-
		Total Revenue	**-**	**-**	**100,000**	**-**	**-**	**100,000**
		Engineering	-	-	-	-	-	-
		Construction	-	-	-	-	-	-
		Vehicle/ Equipment	-	-	-	-		-
		Other	-	-	100,000	-	-	100,000
		Total Expense	**-**	**-**	**100,000**	**-**	**-**	**100,000**

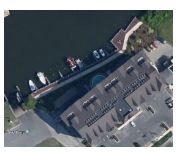
Field Operations - Equipment

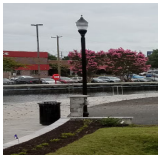
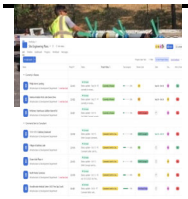
Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
FO-EQ-25-01	**Front End Loader**	General	187,000					187,000
	Current Front Loaders are a 2000 and 2012 John Deere Loader. Requesting a a new loader for a replacment for S-16 which is 23 years old. These pieces of equipment are heavily used for all operations in Field Operations to include Streets, Sanitation and Parks.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**.**	**-**	**-**	**-**	**-**	**187,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	187,000					187,000
		Other						-
		Total Expense	**.**	**-**	**-**	**-**	**-**	**187,000**
	Total Program Equipment>>	General	187,000	-	-	-	-	187,000
		Grant	-	-	-	-	-	-
		Bond	-	-	-	-	-	-
		Lease	-	-	-	-	-	-
		Contribution	-	-	-	-	-	-
		Total Revenue	**187,000**	**-**	**-**	**-**	**-**	**187,000**
		Engineering	-	-	-	-	-	-
		Construction	-	-	-	-	-	-
		Vehicle/ Equipment	187,000	-	-	-	-	187,000
		Other	-	-	-	-	-	-
		Total Expense	**187,000**	**-**	**-**	**-**	**-**	**187,000**

Information Services - IT

Project ID	Title		FY 25	FY 27	FY 28	FY 29	FY 30	Total
IS-MU-25-01	**MUNIS Database Realignment**	General		50,000				50,000
	For hiring hiring a consultant to evaluate and realign the Munis database for better future integrations of payment systems and other future needs. This will streamline financial operations, improve reporting accuracy, reduce manual data entry, and enhance decision-making across departments.	Grant						-
		Bond			200,000			200,000
		Lease						-
		Contribution						-
		Total Revenue	**-**	**50,000**	**200,000**	**-**	**-**	**250,000**
		Engineering		50,000				50,000
		Construction						-
		Vehicle/ Equip.						-
		Other			200,000			200,000
		Total Expense	**-**	**50,000**	**200,000**	**-**	**-**	**250,000**
IS-WD-25-01	**Website Redesign**	General			75,000			75,000
	Hire a vendor to redesign the City's website to enhance user readability, streamline staff updates and maintenance, and ensure compliance with ADA (Americans with Disabilities Act) requirements. The new website will improve access to essential services, increase transparency, and provide a more user-friendly experience for residents, visitors, and staff.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**75,000**	**-**	**-**	**75,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.						-
		Other			75,000			75,000
		Total Expense	**-**	**-**	**75,000**	**-**	**-**	**75,000**
IS-SV-25-01	**Phase 1 HCI Server Replacement**	General						-
	The replacement of one Hyper-Converged Server Infrastructure arrays based on a 10-year lifespan. To esure performance and reliability of key virtual servers supporting critical services such as GIS, Munis, network services, and various other applications. This replacement will ensure system availability, scalability, and disaster recovery capabilities, allowing for uninterrupted service delivery across departments and accommodating future growth.	Grant						-
		Bond					75,000	75,000
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**-**	**-**	**75,000**	**75,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.						-
		Other					75,000	75,000
		Total Expense	**-**	**-**	**-**	**-**	**75,000**	**75,000**
IS-BM-25-01	**IS Building and Property Improvements**	General	75,000					75,000
	Address key building maintenace needs. Funding would include replacing the deteriorating fence and , storage shed. Replacement of cracked front windows, and a failing HVAC system, and rotted door frame due to water damage. Additionally, a drainage system will be installed to prevent flooding during heavy rains, protecting the building from further water damage and potential staff downtime during relocation for water and mold remediation.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**75,000**	**-**	**-**	**-**	**-**	**75,000**
		Engineering						-
		Construction	75,000					75,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**75,000**	**-**	**-**	**-**	**-**	**75,000**
	Total Program IS >>	General	75,000	50,000	75,000	-	-	200,000
		Grant	-	-	-	-	-	-
		Bond	-	-	200,000	-	75,000	275,000
		Lease	-	-	-	-	-	-
		Contribution	-	-	-	-	-	-
		Total Revenue	**75,000**	**50,000**	**275,000**	**-**	**75,000**	**475,000**
		Engineering	-	50,000	-	-	-	50,000
		Construction	75,000	-	-	-	-	75,000
		Vehicle/ Equipment	-	-	-	-	-	-
		Other	-	-	275,000	-	75,000	350,000
		Total Expense	**75,000**	**50,000**	**275,000**	**-**	**75,000**	**475,000**

Infrastructure and Development - General Projects

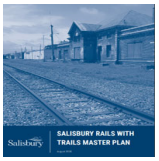
Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
ID-GP-18-07	**Urban Greenway Improvements**	General						-
	Implementation of the November 2016 Urban Greenway Master Plan to provide a continuous non-vehicular east-west route through the City eventually linking Pemberton Park with the Schumaker Pond Park. The plan identifies 11 Phases of projects, which total $15.2 Million. FY29 is for design of the East Main Street and City Park sections with implementation in FY30.	Grant						-
		Bond				150,000	800,000	950,000
		Lease						-
		Contribution						-
		Total Revenue	-	-	-	**150,000**	**800,000**	**950,000**
		Engineering				150,000		150,000
		Construction					800,000	800,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	-	-	**150,000**	**800,000**	**950,000**
ID-GP-19-09	**Beaverdam Creek Bulkhead Replacement**	General						-
	Replacement of approximately 1,270 linear feet of bulkhead on the north and south sides of the Beaverdam Creek in the City Park upstream of the new tidal dam. Deterioration of the existing bulkhead wall, wale, and tieback structures became evident in the recent Beaverdam Creek Tidal Dam and Spillway Reconstruction which was completed in Fall 2016. Replacement would consist of the removal and subsequent replacement of the existing bulkhead, tiebacks, and concrete cap.	Grant						-
		Bond		250,000			2,500,000	2,750,000
		Lease						-
		Contribution						-
		Total Revenue	-	**250,000**	-	-	**2,500,000**	**2,750,000**
		Engineering		250,000				250,000
		Construction					2,500,000	2,500,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	**250,000**	-	-	**2,500,000**	**2,750,000**
ID-GP-18-11	**North Prong Park Improvements**	General						-
	Development of a park along the North Prong. A concept for the North Prong Park was presented in the Envision Salisbury 20 Year Plan dated March 2016 and refined in a student competition in 2019. Funding for land acquisitions and environmental assessment are programmed in FY25. Design is programmed for FY26. Construction will occur over multiple phases and grants will be sought to assist with construction costs and land acquisition.	Grant	300,000	400,000	400,000	400,000		1,500,000
		Bond		350,000	550,000	550,000		1,450,000
		Lease						-
		Contribution						-
		Total Revenue	**300,000**	**750,000**	**950,000**	**950,000**	-	**2,950,000**
		Engineering						-
		Construction	300,000	750,000	950,000	950,000		2,950,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**300,000**	**750,000**	**950,000**	**950,000**	-	**2,950,000**
ID-GP-20-12	**Street Light Additions and Replacement**	General						-
	Installing new street lights in areas where there are no street lights or replacing old street lights with the new City Standard Ornamental Pole. FY25 budget is for installing street lights on Jefferson Avenue (400-500 Blocks) where there are no street lights. Cost includes electric service, conduit and lights. Generally upgrades will be done Citywide starting with the Downtown Area.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	-	-	-	-	-	-
		Engineering						-
		Construction						-
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	-	-	-	-	-
ID-GP-22-20	**City Parks Masterplan**	General						-
	Perform a Masterplan of all City Parks to include programing for recreational use and to evaluate pedestrian accessibility, parking, stormwater management, sustainability, living shorelines and vegetative buffers, access to drinking water and restroom facilities, biodiversity and native plant landscaping, invasive species management, lighting and signage. Identify locations for future parks so that all residents can live within a 10 minute walk to a Park. This is a recommendation of the Parks and Recreation Committee and the 2020 Environmental Policy Task Force.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	-	-	-	-	-	-
		Engineering						-
		Construction						-
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	-	-	-	-	-
ID-GP-21-15	**River Place Riverwalk Replacement**	General						-
	Replacement of the City owned Riverwalk adjacent to the River Place Condominiums. Area is approximately 3,600 sq ft. Cost for removal and replacement of new stamped concrete surface is $30/sq ft.	Grant						-
		Bond				108,000		108,000
		Lease						-
		Contribution						-
		Total Revenue	-	-	-	**108,000**	-	**108,000**
		Engineering						-
		Construction				108,000		108,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	-	-	**108,000**	-	**108,000**

ID-GP-22-18	**Riverwalk Street Light Replacement**	General						-
	Removal of the existing out of date and deteriorated street lights along the Riverwalk and replacement with 44 new street lights that meet the new City standard. Work includes installing conduit and wiring. Design was completed in FY20. Budget includes adding string lights to the South Division Street bridge and Amphitheater Pedestrian Bridge.	Grant						-
		Bond		510,000				510,000
		Lease						-
		Contribution						-
		Total Revenue	**-**	**510,000**	**-**	**-**	**-**	**510,000**
		Engineering						-
		Construction		510,000				510,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**510,000**	**-**	**-**	**-**	**510,000**
ID-GP-24-01	**Northwood and Brewington Branch Culvert**	General						-
	The embankment, road and utilities at the crossing of Brewington Branch at Northwood Drive are unstable and subject to failure due to undersized culverts and need for additional upstream inlets on Northwood Drive. Curb installed along Northwood drive assists during small rain events, however, during larger events over topping of the curb at the Brewington Branch crossing undermines the road.	Grant						-
		Bond		650,000				650,000
		Lease						-
		Contribution						-
		Total Revenue	**-**	**650,000**	**-**	**-**	**-**	**650,000**
		Engineering						-
		Construction		650,000				650,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**650,000**	**-**	**-**	**-**	**650,000**
	**Environmental Assessment & Remediation**	General						-
	City owns a number of properties with known or suspected contamination. Maryland Department of the Environment (MDE) has required immediate action for 322 E. Main Street and will likely require on-going monitoring and potentially additional investigation and clean up. MDE has identified (3) UST at 407 Anne Street, one requiring removal and disposal and two requiring proper closure. Further investiation of 407 Anne Street is needed along with possible mitigation. 313/315 Lake Street and 403 Commerce Street are scheduled for assessment and may require remediation to proceed with desired use.	Grant						-
		Bond		650,000				650,000
		Lease						-
		Contribution						-
		Total Revenue	**-**	**650,000**	**-**	**-**	**-**	**650,000**
		Engineering						-
		Construction		650,000				650,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**650,000**	**-**	**-**	**-**	**650,000**
ID-SW-24-01	**Beaglin Park Dam Improvements**	General	100,000					100,000
	The Beaglin Park Dam has woody vegetation growing on the upstream and downstream sides. Woody vegetation creates holes in the dam causing erosion and results in costly repairs and is not compliant with Maryland Dam Saftey regulations. Clearing the woody vegitation from the dam prevents costly repairs and keeps the dams in compliance with Maryland Dam Safety regulations.	Grant						-
		Bond					40,000	40,000
		Lease						-
		Contribution						-
		Total Revenue	**100,000**	**-**	**-**	**-**	**40,000**	**140,000**
		Engineering						-
		Construction	100,000				40,000	140,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**100,000**	**-**	**-**	**-**	**40,000**	**140,000**
ID-SW-22-05	**Stream Restoration along Beaverdam Creek**	General						-
	Restoration of 2,370 linear feet of stream downstream of Beaglin Park Drive. The project will remove nutrients from the Beaverdam Creek and Wicomico River. The project helps achieve the requirements of the City's MS4 permit. A study was completed in FY21 to identify the stream branches. Schematic design was funded in FY22. Final design is budgeted in FY23. Future years includes funding for required USACE monitoring. The City will pursue grant opportunities to fund a portion of construction.	Grant		300,000	300,000			600,000
		Bond		675,000	675,000			1,350,000
		Lease						-
		Contribution						-
		Total Revenue	**-**	**975,000**	**975,000**	**-**	**-**	**1,950,000**
		Engineering		75,000				75,000
		Construction		900,000	975,000			1,875,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**975,000**	**975,000**	**-**	**-**	**1,950,000**
	Total Program General Projects >>	General	100,000	-	-	-	-	100,000
		Grant	300,000	700,000	700,000	400,000	-	2,100,000
		Bond	-	3,085,000	1,225,000	808,000	3,340,000	8,458,000
		Lease	-	-	-	-	-	-
		Contribution	-	-	-	-	-	-
		Total Revenue	**400,000**	**3,785,000**	**1,925,000**	**1,208,000**	**3,340,000**	**10,658,000**
		Engineering	-	325,000	-	150,000	-	475,000
		Construction	400,000	3,460,000	1,925,000	1,058,000	3,340,000	10,183,000
		Vehicle/ Equipment	-	-	-	-	-	-
		Other	-	-	-	-	-	-
		Total Expense	**400,000**	**3,785,000**	**1,925,000**	**1,208,000**	**3,340,000**	**10,658,000**

Infrastructure and Development - Bridge Maintenance

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
ID-BM-20-02	**Naylor Mill Road Bridge Replacement**	General						-
	Naylor Mill Bridge (WIS-10) has surpassed its design life and is in need of replacement. Funding is available through the SHA Bridge Replacement Fund. The fund has an 80/20 split, where the City will be responsible for 20% of the cost. Design funding was provided in FY20 and design is underway.	Grant	2,800,000					2,800,000
		Bond	700,000					700,000
		Lease						-
		Contribution						-
		Total Revenue	**3,500,000**	**-**	**-**	**-**	**-**	**3,500,000**
		Engineering						-
		Construction	3,500,000					3,500,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**3,500,000**	**-**	**-**	**-**	**-**	**3,500,000**
ID-BM-20-03	**Mill Street Bridge Rehabilitation**	General	60,000			600,000		660,000
	The element rating for Mill St Bridge deck and super structure place it on the SHA list to fund deck replacement using the Bridge Rehabilitation or Replacement Fund through the SHA. The fund uses an 80/20 split, where the City will be responsible for 20% of the cost. The design includes preparation of a cost estimate for construction, environmental assessments and biddable documents.	Grant	240,000			2400000		2,640,000
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**300,000**	**-**	**-**	**3,000,000**	**-**	**3,300,000**
		Engineering	300,000			3000000		3,300,000
		Construction						-
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**300,000**	**-**	**-**	**3,000,000**	**-**	**3,300,000**
	Total Program Bridge Maintenance >>	General	60,000	-	-	600,000	-	660,000
		Grant	3,040,000	-	-	2,400,000	-	5,440,000
		Bond	700,000	-	-	-	-	700,000
		Lease	-	-	-	-	-	-
		Contribution	-	-	-	-	-	-
		Total Revenue	**3,800,000**	**-**	**-**	**3,000,000**	**-**	**6,800,000**
		Engineering	300,000	-	-	3,000,000	-	3,300,000
		Construction	3,500,000	-	-	-	-	3,500,000
		Vehicle/ Equipment	-	-	-	-	-	-
		Other	-	-	-	-	-	-
		Total Expense	**3,800,000**	**-**	**-**	**3,000,000**	**-**	**6,800,000**

Infrastructure and Development - Transportation

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
ID-TR-20-01	**Street Reconstruction (Milling and Paving)**	General	900,000	900,000	900,000	900,000	900,000	4,500,000
	The Citywide Street program includes full reconstruction of streets including milling and paving. The streets are prioritized based on age and condition. The cost for the ADA upgrades have been added to the streets, including sidewalk modifications and handicap ramps, etc. The streets included in the CIP are listed in the attached detail.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**900,000**	**900,000**	**900,000**	**900,000**	**900,000**	**4,500,000**
		Engineering						-
		Construction	900,000	900,000	900,000	900,000	900,000	4,500,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**900,000**	**900,000**	**900,000**	**900,000**	**900,000**	**4,500,000**
ID-TR-20-02	**Surface Maintenance (Crack Sealing, Microsurfacing)**	General	250,000	250,000	250,000	250,000	250,000	1,250,000
	The City maintains an annual surface maintenance contract which utilizing techniques such as crack sealing, microsurfacing, slurry coats and chip seals. The maintenance program extends the life and usability for City Streets. The streets included in the CIP are listed in the attached detail.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**1,250,000**
		Engineering						-
		Construction	250,000	250,000	250,000	250,000	250,000	1,250,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**1,250,000**
ID-TR-20-03	**Concrete Program (Curb, Gutter and Sidewalk)**	General	150,000	150,000	150,000	150,000	150,000	750,000
	The Citywide Concrete Program funds the City's curb, gutter, and sidewalk replacement policy. This fund includes repair/replacement of selected curb, gutter, sidewalk, and miscellaneous concrete work throughout the City due to condition and utility excavations. Work under this program is coordinated with the Street Reconstruction Program, as well as the Field Operations Utility Division work.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**	**750,000**
		Engineering						-
		Construction	150,000	150,000	150,000	150,000	150,000	750,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**	**750,000**
ID-TR-18-04	**Bicycle Master Plan Improvements**	General						-
Bike Salisbury	Implementation of the Bicycle Master Plan to construct new bike lanes and multi-use pathways throughout the City. It is anticipated that future grants will be able to provide additional project revenue. The planned Bike Network will provide a safe, equitable transportation option to City residents. Ultimately this network will provide for a bike facility of some type within ¼ mile of all residents. FY23 funding is for College Avenue Bikeway Improvements. FY24 is for the Northwest Corridor Phase 2 implementation.	Grant						-
		Bond				300,000		300,000
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**-**	**300,000**	**-**	**300,000**
		Engineering						-
		Construction				300,000		300,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**-**	**300,000**	**-**	**300,000**
ID-TR-21-05	**Rail Trail Master Plan Implementation**	General						-
	The overall Rail Trail Master Plan and 35% design drawings were developed in 2018. Funding is requested to perform full design and construction of the eight segments of the Rail Trail. The Rail Trail is intended to be the major north-south backbone of the City's Bike network. Grants will be sought to supplement construction funding. FY23 funding is for construction of Phase 1. Phase 1 design is underway in FY22 utilizing a Maryland Bikeways Grant.	Grant				500,000		500,000
		Bond				500,000		500,000
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**-**	**1,000,000**	**-**	**1,000,000**
		Engineering						-
		Construction				1,000,000		1,000,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**-**	**1,000,000**	**-**	**1,000,000**

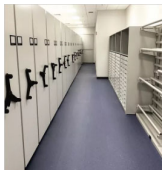
ID-TR-18-06	**Downtown Street Scaping**	General						-
	Streetscaping improvements are being proposed for the following streets: East Market Street FY23, West Market Street and Parsons Road FY24. Streetscaping improvements include adding new street lights, landscaping, crosswalks, benches, trash cans and bike racks. In addition to top side improvements, utility improvements are included in FY23 for East Market Street and FY24 for West Market Street.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	-	-	-	-	-	-
		Engineering						-
		Construction						-
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	-	-	-	-	-
ID-TR-22-09	**Vision Zero Program**	General	75,000	75,000	75,000	75,000	75,000	375,000
	This project will implement crosswalks throughout the City over a series of years. Crosswalks are "implied" at every corner under Maryland Law, however marking crossing provides an effective and relatively cheap tool for decreasing the chance of crashes and increasing pedestrian safety. Crosswalks will be thermoplastic and will be installed using the Citywide striping contract.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**375,000**
		Engineering						-
		Construction	75,000	75,000	75,000	75,000	75,000	375,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**375,000**
ID-TR-22-13	**North Mill Street Reconstruction**	General						-
	A multi-year project to design and reconstruct the Mill Street corridor, between US 50 and Isabella Street. The various improvements will include new underground utilities (water, sewer, stormwater) and new pavement, curb, gutter and sidewalk. The pavement is in significant disrepair and in need of a full depth reconstruction.	Grant						-
		Bond					200,000	200,000
		Lease						-
		Contribution						-
		Total Revenue	-	-	-	-	**200,000**	**200,000**
		Engineering					200,000	200,000
		Construction						-
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	-	-	-	**200,000**	**200,000**
ID-TR-22-14	**Naylor Mill Road Corridor Study**	General						-
	Naylor Mill Road is a busy corridor with a mix of commercial and residential uses. New and planned developments are straining the existing infrastructure. This study will analyze the corridor to determine where roundabouts or traffic signals may be warranted and to determine a path for an expansion of the NE Collector Hike and Bike Trail. The study will extend from Northwood Drive to Zion Road.	Grant						-
		Bond			100,000			100,000
		Lease						-
		Contribution						-
		Total Revenue	-	-	**100,000**	-	-	**100,000**
		Engineering			100,000			100,000
		Construction						-
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	-	**100,000**	-	-	**100,000**
	Total Program Transportation >>	General	1,375,000	1,375,000	1,375,000	1,375,000	1,375,000	6,875,000
		Grant	-	-	-	500,000	-	500,000
		Bond	-	-	100,000	800,000	200,000	1,100,000
		Lease	-	-	-	-	-	-
		Contribution	-	-	-	-	-	-
		Total Revenue	**1,375,000**	**1,375,000**	**1,475,000**	**2,675,000**	**1,575,000**	**8,475,000**
		Engineering	-	-	100,000	-	200,000	300,000
		Construction	1,375,000	1,375,000	1,375,000	2,675,000	1,375,000	8,175,000
		Vehicle/ Equipment	-	-	-	-	-	-
		Other	-	-	-	-	-	-
		Total Expense	**1,375,000**	**1,375,000**	**1,475,000**	**2,675,000**	**1,575,000**	**8,475,000**

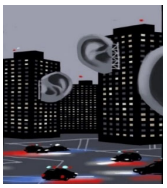
Infrastructure and Development - New Streets

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
ID-NS-12-01	**Jasmine Drive**	General						-
	Jasmine Drive will be built to support new development in that area. The project will be funded by cost sharing with developers. If the City builds the road in advance of new development, then the City will seek reimbursements from future developments for the construction cost of the road.	Grant						-
		Bond						-
		Lease						-
		Contribution		700,000				700,000
		Total Revenue	**-**	**700,000**	**-**	**-**	**-**	**700,000**
		Engineering		80,000				80,000
		Construction		620,000				620,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**700,000**	**-**	**-**	**-**	**700,000**
ID-NS-19-02	**Jasmine Drive to Rt. 13 Connector Road**	General						-
	The Connector Road between Jasmine Drive and Route 13 will be built to support new development in that area. The project will be funded by cost sharing with developers. If the City builds the road in advance of new development, then the City will seek reimbursements from future developments for the construction cost of the road.	Grant						-
		Bond						-
		Lease						-
		Contribution			110,000	730,000		840,000
		Total Revenue	**-**	**-**	**110,000**	**730,000**	**-**	**840,000**
		Engineering			110,000			110,000
		Construction				730,000		730,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**110,000**	**730,000**	**-**	**840,000**
ID-NS-12-03	**Culver Road**	General						-
	Culver Road is an existing unstabilized City street that connects Nanticoke Road to Pemberton Drive. Build out of proposed developments along Pemberton Drive will cause the amount of vehicular traffic use to increase on Culver Road. The proposed project will serve to upgrade the street to City standards and will be funded through Developers. The construction costs include installing a 24-foot roadway with curb, gutter and storm drains.	Grant						-
		Bond						-
		Lease						-
		Contribution			220,000	1,700,000		1,920,000
		Total Revenue	**-**	**-**	**220,000**	**1,700,000**	**-**	**1,920,000**
		Engineering			220,000			220,000
		Construction				1,700,000		1,700,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**220,000**	**1,700,000**	**-**	**1,920,000**
ID-NS-21-04	**Georgia Avenue Utilities and Street**	General						-
	Utility and street improvements to Georgia Avenue (between Riverside Road and Oak Hill Avenue), which is currently a dirt road and does not have any utilities. By paving the road, there would likely be development interest from the lots that front that road, so we recommend installing utilities when it is paved. The estimate include street lights, water, sewer, storm drain, curb, gutter, sidewalk and paving. The estimate for paving and concrete is $120,000. The estimate for water/sewer is $480,000.	Grant						-
		Bond			80,000	600,000		680,000
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**80,000**	**600,000**	**-**	**680,000**
		Engineering			80,000			80,000
		Construction				600,000		600,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**80,000**	**600,000**	**-**	**680,000**
	Neighborhood Infrastructure Improvements	General						-
		Grant						-
		Bond	200,000	200,000	200,000	200,000	200,000	1,000,000
		Lease						-
		Contribution	200,000	200,000	200,000	200,000	200,000	1,000,000
		Total Revenue	**400,000**	**400,000**	**400,000**	**400,000**	**400,000**	**2,000,000**
		Engineering						-
		Construction	200,000	200,000	200,000	200,000	200,000	1,000,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**

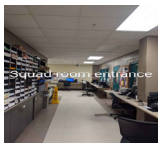
Total Program New Streets >>	General	-	-	-	-	-	-
	Grant	-	-	-	-	-	-
	Bond	200,000	200,000	280,000	800,000	200,000	1,680,000
	Lease	-	-	-	-	-	-
	Contribution	200,000	900,000	530,000	2,630,000	200,000	4,460,000
	Total Revenue	**400,000**	**1,100,000**	**810,000**	**3,430,000**	**400,000**	**6,140,000**
	Engineering	-	80,000	410,000	-	-	490,000
	Construction	200,000	820,000	200,000	3,230,000	200,000	4,650,000
	Vehicle/ Equipment	-	-	-	-	-	-
	Other	-	-	-	-	-	-
	Total Expense	**200,000**	**900,000**	**610,000**	**3,230,000**	**200,000**	**5,140,000**

Public Safety - Police

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
PD-26-01	**Patrol Vehicles**	General						
	SPD is requesting the purchase of 6 marked patrol vehicles and 1 K-9 Vehicle in FY26 and 6 makred and 1 K-9 in each subsequent year. We are requesting 6 SUV type vehicles and 1 SUV type K-9 vehicle which would include emergency lights, sirens,computers,computer stands, arbitrator in-car camera, secuirty partition and all related equipment. The cost for each SUV including equipment is Approximately $75,000. SPD is requesting these vehicles in order to expand the takehome fleet which will extend the life of vehicles and improve recruitment and retention of personnel as well as maintain sufficient pool vehicles.	Grant						
		Bond						
		Lease	525,000	525,000	525,000	525,000	525,000	2,625,000
		Contribution						
		Total Revenue	**525,000**	**525,000**	**525,000**	**525,000**	**525,000**	**2,625,000**
		Engineering						
		Construction						
		Vehicle/ Equip.	525,000	525,000	525,000	525,000	525,000	2,625,000
		Other						
		Total Expense	**525,000**	**525,000**	**525,000**	**525,000**	**525,000**	**2,625,000**
PD-26-02	**CID Vehicles**	General						
	SPD is requesting 2 Ford Explorers in FY26 and 2 in subsequent years to continue to replace an aging Criminal Investigation Division fleet. Each SUV with equipment is approximately $50,000. Equipment includes emergency lights, sirens, and other related equipment.	Grant						
		Bond						
		Lease	100,000	100,000	100,000	100,000	100,000	500,000
		Contribution						
		Total Revenue	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**
		Engineering						
		Construction						
		Vehicle/ Equip.	100,000	100,000	100,000	100,000	100,000	500,000
		Other						
		Total Expense	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**
PD-26-03	**Radios**	General						0
	**The SPD portable radio's are in need of replacement as** They are approaching end of service support. Repairs will be pending the availablity of parts after that date. SPD is requesting the purchase of 22 portable radios per year over the next 5 fiscal years to completely outfit all sworn officer positions. These portable units are assigned one per officer including a case and battery pack. These radios are used to communicate directly to the Wicomico County Communication Center. They are also equipped with a duress button capabilty for officer safety as well as GPS capability. The cost of each portable radio is approximately $7,000 each for a total of $140,000.	Grant						
		Bond	154,000	154,000	154,000	154,000		616,000
		Lease						
		Contribution						
		Total Revenue	**154,000**	**154,000**	**154,000**	**154,000**	**-**	**616,000**
		Engineering						
		Construction						
		Vehicle/ Equip.	154,000	154,000	154,000	154,000		616,000
		Other						
		Total Expense	**154,000**	**154,000**	**154,000**	**154,000**	**-**	**616,000**
PD-26-04	**Property Room Management System**	General						-
	The SPD property room is in need of an updated storage room to keep up with the storage of items. This is the same storage system that is used by a large number of other police agencies. The total cost for this system is $150,000. This is an expandable system to complement the intial purchase in FY24.	Grant						-
		Bond	150,000					150,000
		Lease						-
		Contribution						-
		Total Revenue	**150,000**	**-**	**-**	**-**	**-**	**150,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.						-
		Other	150,000					150,000
		Total Expense	**150,000**	**-**	**-**	**-**	**-**	**150,000**
PD-26-05	**Records Department Management System**	General						-
	The Records department is in need of an updated storage system to keep up with the storage of arrest reports and case files. This is the same storage system that is used by a large number of other police agencies. The total cost for this system is $150,000. .	Grant						-
		Bond	150,000					150,000
		Lease						-
		Contribution						-
		Total Revenue	**150,000**	**-**	**-**	**-**	**-**	**150,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.						-
		Other	150,000					150,000
		Total Expense	**150,000**	**-**	**-**	**-**	**-**	**150,000**

PD-26-06	**ShotSpotter**	General						0
	Shotspotter is a gun detection platform that distingushes and locates gunfire incidents to enable a fast, precise response to incidents within the targeted areas. The platform alerts first repsonders to respond swiflty to find victims and save lives. The three year annual subscription for Shotspotter is $100,00 for 2 -square miles which covers all equipment used by Shotspotter to detect and analyze gun shots. Shotspotter is a subscription that includes the use of equipment. ShotSpotter is a subscription and not a purchase of equipment.	Grant						
		Bond				100,000	100,000	200,000
		Lease						
		Contribution						
		Total Revenue	-	-	-	**100,000**	**100,000**	**200,000**
		Engineering						
		Construction						
		Vehicle/ Equip.						
		Other				100,000	100,000	200,000
		Total Expense	-	-	-	**100,000**	**100,000**	**200,000**
PD-26-07	**Security Camera Installation**	General						0
	Secuirity camera installation/up-fitment & refurbishment is needed at several city cites: Hot spot areas that are subject to criminal activtiy are needed in order to enhance everts to prevent/reduce criminal activity and assist in investigative efforts. Camera locations are are critical components to monitoring.	Grant						
		Bond				200,000		200,000
		Lease						
		Contribution						
		Total Revenue	-	-	-	**200,000**	-	**200,000**
		Engineering						
		Construction						
		Vehicle/ Equip.				200,000		200,000
		Other						
		Total Expense	-	-	-	**200,000**	-	**200,000**
PD-26-08	**Asphalt Parking Lot and Burton Street**	General						-
	Refurbish & install 8,500 sf. 1 1/2 compacted surface asphalt on Burton St. along north-side of SPD as well as installing 13,000 sf of 2 in. surface asphalt on SPD overflowing parking lot adjacant to Delaware Ave & Burton St. Stripe lot and install a total of 370 tons of asphalt & mitigate groundwater drain-off. Rezone section of Burton St. adjacant to SPD to become a priviate drive & incorporate maintenance of private drive into SPD annual operating budget.	Grant						-
		Bond		400,000				400,000
		Lease						-
		Contribution						-
		Total Revenue	-	**400,000**	-	-	-	**400,000**
		Engineering						-
		Construction		400,000				400,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	**400,000**	-	-	-	**400,000**
PD-27-01	**Fencing Overflow Parking Lot**	General						-
	Install perimeter fence along SPD overflow parking lot & an electronic gate system across Burton St to control vehicular and pedestrian traffic flow in parking lots of SPD used for employee personal vehicles and SPD owned property. The fence will be a 7ft., 3 rail, black metal industrial grade construction design and approx. 447 ft in circumference. The goal of SPD is to provide protection for city resources and to match the fence already installed in the main parking lot.	Grant						-
		Bond		250,000				250,000
		Lease						-
		Contribution						-
		Total Revenue	-	**250,000**	-	-	-	**250,000**
		Engineering						-
		Construction		250,000				250,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	**250,000**	-	-	-	**250,000**
PD-26-09	**Salisbury Police Range Roofing/Stairwells**	General						
	The SPD range is in need of having the roof replaced on all buildings. Shingles are missing and the roof is starting to have small leaks. The SPD range is also in need of replacing the 4 stairwells to the second and third floor. The current stairwells have started to rot and are very slippery. The total cost is approximately $200,000.	Grant						
		Bond		200,000				200,000
		Lease						
		Contribution						
		Total Revenue	-	**200,000**	-	-	-	**200,000**
		Engineering						
		Construction		200,000				
		Vehicle/ Equip.						
		Other						
		Total Expense	-	**200,000**	-	-	-	-

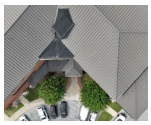
PD-27-02 **First Floor Office Spaces Refurbishment**



The Salisbury Police Headquarters was constructed in 1996 and is in constant need of upgrades and refurbishment. The office furniture within the offices are extemly worn out and some of the cabinets have dents, the locking mechanisms are broke, etc. These areas are in need of new work stations, cabinets, chairs, floors and the walls need to be repainted., etc The approx. cost for this project is $1,150,000.

General							-
Grant							-
Bond				450,000	700,000		1,150,000
Lease							-
Contribution							-
Total Revenue	**-**	**-**	**450,000**	**700,000**	**-**	**1,150,000**
Engineering							-
Construction				450,000	700,000		1,150,000
Vehicle/ Equip.							-
Other							-
Total Expense	**-**	**-**	**450,000**	**700,000**	**-**	**1,150,000**

PD-27-03 **Replacement of Headquarters Roofing & Guttering**



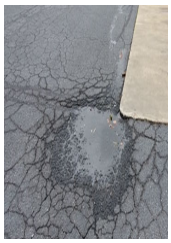
SPD Headquarters is in need of the lower pitch roofs to be replaced and the proper roofing material on these roofs due to the leaks. The cost of this replacment is aprroxiamately $300,000.

General							0
Grant							
Bond			300,000				300,000
Lease							
Contribution							
Total Revenue	**-**	**300,000**	**-**	**-**	**-**	**300,000**
Engineering							
Construction			300,000				300,000
Vehicle/ Equip.							
Other							
Total Expense	**-**	**300,000**	**-**	**-**	**-**	**300,000**

Total Program xxxxxxx >>

General	-	-	-	-	-	-
Grant	-	-	-	-	-	-
Bond	454,000	1,304,000	604,000	1,154,000	100,000	3,616,000
Lease	625,000	625,000	625,000	625,000	625,000	3,125,000
Contribution	-	-	-	-	-	-
Total Revenue	**1,079,000**	**1,929,000**	**1,229,000**	**1,779,000**	**725,000**	**6,741,000**
Engineering	-	-	-	-	-	-
Construction	-	1,150,000	450,000	700,000	-	2,300,000
Vehicle/ Equip.	779,000	779,000	779,000	979,000	625,000	3,941,000
Other	300,000	-	-	100,000	100,000	500,000
Total Expense	**1,079,000**	**1,929,000**	**1,229,000**	**1,779,000**	**725,000**	**6,741,000**

Public Safety - Fire

Project ID	Title		FY26	FY27	FY28	FY29	FY30	Total
FD-09-02	**Public Safety Building**	General						-
	The increased residential population and commercial development on the City's north end and east side indicates the need for an additional public safety facility to provide effective and efficient Fire, EMS, and PD service delivery. The new facility will be designed to house an EMS unit and one other capital unit (engine, ladder, or Rescue); along with space for a PD sub-station, and another City Department . This facility will improve response times and increase service delivery efficiency. This funding will cover the design and engineering phase of the project. Land acquisition and construction proposed in FY2028 or sooner.	Grant						-
		Bond			400,000		4,500,000	4,900,000
		Lease						-
		Contribution						-
		Total Revenue	-	-	**400,000**	-	**4,500,000**	**4,900,000**
		Engineering			400,000			400,000
		Construction					4,500,000	4,500,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	-	**400,000**	-	**4,500,000**	**4,900,000**
FD-20-03	**Radio Paging System Replacement**	General						-
	This project is to replace an outdated analog paging system used to activate fire dept tones/pagers. Wicomico County has recently switched to a digital radio system and the dept's analog system is unable to work properly. This project would include the necessary equipment, implementation, civil work, project management and engineering cost. A new paging antenna would be placed on the County's new radio antenna to improve radio coverage area. This project would enhance our interoperability among the system.	Grant						-
		Bond	250,000					250,000
		Lease						-
		Contribution						-
		Total Revenue	**250,000**	-	-	-	-	**250,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	250,000					250,000
		Other						-
		Total Expense	**250,000**	-	-	-	-	**250,000**
FD-22-01	**Apparatus Replacement - Engine**	General						-
	This project is to replace a 2009 fire engine. The Department has developed a systematic vehicle replacement program based on historical data including mileage and condition, repair expenses, and available value after service life. The annual FD apparatus evaluation has found that the current condition of this engines is "Fair". However, these units are five years over their ten year replacement schedule. In addition, their maintanance costs are continuing to rise, and their value is continuing to fall.	Grant						-
		Bond	1,344,121		1,344,121			2,688,242
		Lease						-
		Contribution						-
		Total Revenue	**1,344,121**	-	**1,344,121**	-	-	**2,688,242**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	1,344,121		1,344,121			2,688,242
		Other						-
		Total Expense	**1,344,121**	-	**1,344,121**	-	-	**2,688,242**
FD-23-01	**Portable Radio Replacement**	General						-
	This project is to replace the Department's 108 Motorola P25 Digital radios. Currently, the Department's portable radios are 11 years old and are certified intrinsically safe for operating in an IDLH atmosphere. Intrinsically safe radios prevent combustion in hazardous environments by eliminating sparks or heat they produce. They are designed in a way that prevents materials in your work environment from becoming combustible. Due to the age, our radios can no longer be repaired and maintain the intrinsically safe certification.	Grant						-
		Bond						-
		Lease	174,934	132,842				307,776
		Contribution						-
		Total Revenue	**174,934**	**132,842**	-	-	-	**307,776**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	174,934	132,842				307,776
		Other						-
		Total Expense	**174,934**	**132,842**	-	-	-	**307,776**
FD-23-03	**Station #1 Parking Lot**	General						-
	This project is to repave the rear parking lot for Fire Station #1. When remodeling and renovations were completed in 2006, areas of the parking lot were cut out and patched. Over time several depressions have appeared and the asphalt and base have begun to fail. The weight of our heavy equipment has caused the asphalt to "gator" and crumble. The scope of this project is to mill, repave and restripe the entire parking lot.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	-	-	-	-	-	-
		Engineering						-
		Construction						-
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	-	-	-	-	-
FD-25-01	**Fire Replacement Vehicles**	General						-
	This project is to replace a 2000 Ford F-450 XL Super Duty Utility vehicle with an F-250 XL Diesel. This vehicle is the main towing vehicle used to deliver the Department's numerous emergency response trailers to the scene. The Department has developed a systematic vehicle replacement program based on historical data including mileage and condition, repair expenses, and available value after service life. The annual FD apparatus evaluation has found that the current condition of this vehicle is listed as "Fair" condition.	Grant						-
		Bond						-
		Lease		183,300	191,800	163,000	45,000	583,100
		Contribution						-
		Total Revenue	-	**183,300**	**191,800**	**163,000**	**45,000**	**583,100**
		Engineering						-
		Construction						-
		Vehicle/ Equip.		183,300	191,800	163,000	45,000	583,100
		Other						-
		Total Expense	-	**183,300**	**191,800**	**163,000**	**45,000**	**583,100**

FD-26-02 **AED's & Heart Monitors**

The department carries AED's in all staff and non-EMS transport vehicles and these devices have a life span of 8 years. They have reached or will be reaching the end of their lives and need to be replaced. These devices are used to defibrillate patients in cardiac arrest, the most critical of calls that we respond to. Three monitors that need to be replaced have also reached the end of their lives. These life-saving devices have been discontinued and will no longer be serviced or maintained by our vendor; therefore we will not be able to safely use them on patients.

General	182,672					182,672
Grant	54,124					54,124
Bond						-
Lease						-
Contribution						-
Total Revenue	**236,796**	**-**	**-**	**-**	**-**	**236,796**
Engineering						-
Construction						-
Vehicle/ Equip.	236,796					236,796
Other						-
Total Expense	**236,796**	**-**	**-**	**-**	**-**	**236,796**

FD-25-03 **SWIFT Mobile Clinic**

MIH's (Mobile Intergrated Health) focus is on bringing the medicine to the patient and addressing their needs on the scene rather than transporting to a medical facility. This project would allow the Salisbury Fire Department to specifically address the MIH needs with a literal mobile doctor's office, complete with supplies and appropriate equipment. In addition, the unit itself is less costly than the traditional transport ambulance with a better fuel costs as well.

General						-
Grant						-
Bond						-
Lease	170,000					170,000
Contribution						-
Total Revenue	**170,000**	**-**	**-**	**-**	**-**	**170,000**
Engineering						-
Construction						-
Vehicle/ Equip.	170,000					170,000
Other						-
Total Expense	**170,000**	**-**	**-**	**-**	**-**	**170,000**

FD-26-01 **Apparatus Replacement - EMS Units (4)**

This project is to purchase (4) vehicles to take advantage of cost and to keep the vehicle standardization for front line EMS units intact for efficiency of service delivery. The Department maintains six (6) advanced life support (ALS) equipped transport ambulances. The Department has developed a systematic vehicle replacement program based on historical data including mileage and condition, repair expenses, and available value after service life.

General						-
Grant						-
Bond						-
Lease		2,560,800				2,560,800
Contribution						-
Total Revenue	**-**	**2,560,800**	**-**	**-**	**-**	**2,560,800**
Engineering						-
Construction						-
Vehicle/ Equip.		2,560,800				2,560,800
Other						-
Total Expense	**-**	**2,560,800**	**-**	**-**	**-**	**2,560,800**

FD-29-02 **Apparatus Replacement - Ladder Truck**

This project is for the replacement of a 2009 75Ft. Pierce Quint. The Department has developed a systematic vehicle replacement program based on historical data including mileage, condition, repair expenses, and available value after service life. This vehicle will replace the current Truck 1.

General						-
Grant						-
Bond			1,850,000			1,850,000
Lease						-
Contribution						-
Total Revenue	**-**	**-**	**1,850,000**	**-**	**-**	**1,850,000**
Engineering						-
Construction						-
Vehicle/ Equip.			1,850,000			1,850,000
Other						-
Total Expense	**-**	**-**	**1,850,000**	**-**	**-**	**1,850,000**

FD-30-01 **Apparatus Replacement - Tower Replacement**

The current Tower-Ladder is a 2008 Pierce and is on a 20-year replacement schedule. This unit would be critical for the success of any significant fire in the downtown area or mid to high rise structures. This unit also serves as the back-up to our rescue truck, carrying a full compliment of vehicle extrication equipment. Due to the lengthy lead-time of manufacturing this vehicle, it is recommended that this purchase not be pushed back. We would replace this unit with a vehicle similar to Truck 1 and Truck 2, there is not a need for a Tower-Ladder.

General						-
Grant						-
Bond				1,850,000		1,850,000
Lease						-
Contribution						-
Total Revenue	**-**	**-**	**-**	**1,850,000**	**-**	**1,850,000**
Engineering						-
Construction						-
Vehicle/ Equip.				1,850,000		1,850,000
Other						-
Total Expense	**-**	**-**	**-**	**1,850,000**	**-**	**1,850,000**

FD-26-03 **Station #1 Annex Remodel**

The capabilities of SWIFT now include patient evaluations and treatment. In some cases, this evaluation is done at the Fire Station. SWIFT does not have adequate space and patient privacy in our current set-up. The annex at Station 1 provides them a space that is seldom used by FD staff, however needs significant electrical upgrades and remodeling for them to have adequate office space and an area for evaluation and treatment. Currently at Station 16, we are maxed out on office space and SWIFT has been operating out of a bunkroom.

General						-
Grant						-
Bond		360,000				360,000
Lease						-
Contribution						-
Total Revenue	**-**	**360,000**	**-**	**-**	**-**	**360,000**
Engineering						-
Construction		360,000				360,000
Vehicle/ Equip.						-
Other						-
Total Expense	**-**	**360,000**	**-**	**-**	**-**	**360,000**

FD-26-04

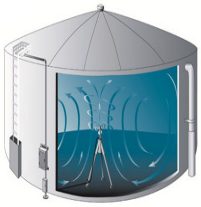
Ballistic Vest Armored Plate Replacement

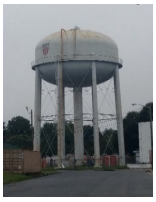
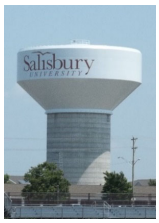
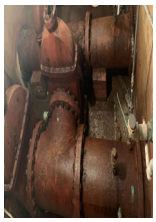
This project is to purchase 50 armored plates to replace the current plates that expire in 2028. NFPA 1500 and NFPA 3000requires fire departments to provide appropriately sized body armor to personnel who respond and are exposed to risks during civil unrest, active shooter incidents, or similar events where there are reasonably foreseen threats. The original vests were purchased through donated funds from the Community Foundation of the Eastern Shore.

General				46,250			46,250
Grant							-
Bond							-
Lease							-
Contribution							-
Total Revenue	**-**	**-**	**46,250**	**-**	**-**	**46,250**
Engineering							-
Construction							-
Vehicle/ Equip.				46,250			46,250
Other							-
Total Expense	**-**	**-**	**46,250**	**-**	**-**	**46,250**

Total Fire >>							
General	182,672	-	46,250	-	-	228,922
Grant	54,124	-	-	-	-	54,124
Bond	1,594,121	360,000	3,594,121	1,850,000	4,500,000	11,898,242
Lease	344,934	2,876,942	191,800	163,000	45,000	3,621,676
Contribution	-	-	-	-	-	-
Total Revenue	**2,175,851**	**3,236,942**	**3,832,171**	**2,013,000**	**4,545,000**	**15,802,964**
Engineering	-	-	400,000	-	-	400,000
Construction	-	360,000	-	-	4,500,000	4,860,000
Vehicle/ Equip	2,175,851	2,876,942	3,432,171	2,013,000	45,000	10,542,964
Other	-	-	-	-	-	-
Total Expense	**2,175,851**	**3,236,942**	**3,832,171**	**2,013,000**	**4,545,000**	**15,802,964**

Water & Sewer Fund - Water Production Maintenance

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
WW-WM-20-01	**Restore Park Well Field**	General	175,000	175,000	175,000	175,000	175,000	875,000
	The Park Plant Well Field runs from the Main Street Water Plant to Beaglin Park Drive and includes eight active wells. This project includes the redevelopment of each well over a five year period. In order to ensure that well production is maximized, the redevelopment program will continue so that 1-2 wells are scheduled to be redeveloped each year. Redevelopment clears the well screen of encrusted minerals and ensures maximum water production. Construction costs assume the replacement of the pumps, pump column, motor, cable, and check valve. keeping these wells on a regular maintenance schedule reduces equipment failure, reduces electricity costs and improves water production.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**175,000**	**175,000**	**175,000**	**175,000**	**175,000**	**875,000**
		Engineering	35,000	35,000	35,000	35,000	35,000	175,000
		Construction	140,000	140,000	140,000	140,000	140,000	700,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**175,000**	**175,000**	**175,000**	**175,000**	**175,000**	**875,000**
WW-WM-20-02	**Restore Paleo Well Field**	General				230,000	230,000	460,000
	There are two wells which serve the Paleo Water Treatment Palnt. As the well screens become encrusted due to minerals in the aquifer, the efficiency of the well decreases. When the well is redeveloped, the well screen and the gravel pack are cleaned by impulse generation and other mechanical means. Additionally, the pumps, pump column, motor, cable, and check valve are replaced if needed. Should either of these wells go out fo service, the City becomes reliant on the one remaining Paleo well and the ability of the City to meet the water supply demands becomes jeopardized. Redevelopment will be budgeted for every five years. Well 2 is targeted for FY28 and Well 1 for FY30.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue		-		**230,000**	**230,000**	**460,000**
		Engineering				48,000	48,000	96,000
		Construction				182,000	182,000	364,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	-	-	**230,000**	**230,000**	**460,000**
WW-WM-13-04	**Tank and Reservoir Mixing System**	General				95,000		95,000
	Install water mixing systems in the Paleo Reservoir, and the Park Reservoir. The mixing systems will ensure the stability of the chlorine residual in the distribution system; thereby improving water quality and reducing disinfection by-products, per recent regulatory requirements. It is anticipated that the mixing system will be phased in based on the schedule below: FY 29 Park Reservoir and Paleo Reservoir.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	-	-	-	**95,000**	-	**95,000**
		Engineering						-
		Construction				95,000		95,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	-	-	**95,000**	-	**95,000**
WW-WM-17-08	**Nitrate Monitoring and Study**	General		117,700				117,700
	The nitrate concentrations in the Park wells exceed 50% of the Maximum Contaminant Levels (MCL) more than 10% of the time. Several point and non-point sources of nitrates exist in the well field. Continous monitoring would determine if the nitrate levels are increasing and whether treatment is required. The monitoring equipment would be purchased and installed by supplier at both water plants (Park and Paleo).	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	-	**117,700**	-	-	-	**117,700**
		Engineering						-
		Construction		117,700				117,700
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	**117,700**	-	-	-	**117,700**
WW-WM-13-09	**Elevated Water Tank Maintenance**	General		200,000		200,000		400,000
	Provide Inspection and Cleaning of the Wor Wic and Salsibury Universtiy Elevated Storage Tanks in accordance with AWWA Standards. The inspection includes checking welds, gaskets, coatings, etc. to determine if repairs are required. Internal and external cleaning of Salisbury University Tower. Items outside of normal maintenance, such as tank painting, are noted separately. Tank painting will be included for Wor Wic Interior bowl in 2027.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue		**200,000**	-	**200,000**		**400,000**
		Engineering						-
		Construction		200,000		200,000		400,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense		**200,000**	-	**200,000**		**400,000**
WW-WM-19-03	**Filter Replacement and PFAS Removal Project**	General						-
	The existing Paleo filters were installed in 1976 and are at the end of their useful life. The filters were re-bedded in 2012. Inspection at that time predicted possibly 10 more years of life for the filters. Pressure filters typically have a useful life of 30 years, but due to the relatively low pressures through those filters, they have exceeeded the typical life expectancy and lasted 50 years. An engineering design will be completed for a new building for new filters and an and Granular Activated Carbon for PFAS removal, with room for future addition of an Anion Exchange System for Nitrate removal, 2029.	Grant						-
		Bond	8,000,000	14,800,000			2,120,000	24,920,000
		Lease						-
		Contribution						-
		Total Revenue	**8,000,000**	**14,000,000**		-	**2,120,000**	**24,920,000**
		Engineering	400,000	800,000			120,000	1,320,000
		Construction	7,600,000	14,000,000			2,000,000	23,600,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**8,000,000**	**14,800,000**		-	**2,120,000**	**24,920,000**

WW-WM-20-12	**Decommision Edgemore Water Tower**	General	125,000					125,000
	The head pressure from the new Salisbury University Water Tower and the Paleo Water Plant overcome the Edgemore Water Tower and keep the tower from normal operations. An altitude valve was installed on the tower to keep it from constantly overflowing. Water is forced out of the tower with a pump in the evening for turnover. A new paint job on the tower will be costly due to old lead paint on the bottom coat. Proposing to remove this water tower from service and city could re-purpose the property.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**125,000**	**-**	**-**	**-**	**-**	**125,000**
		Engineering						-
		Construction	125,000					125,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**125,000**	**-**	**-**	**-**	**-**	**125,000**
WW-WM-22-01	**West Side Water Tower**	General	300,000	425,000				725,000
	A new One million gallon water tower is needed on the west side of town to increase water pressure and system storage.System storage requirements are a function of equalization of existing and future demands, fire flow storage and emergency storage requirements. The City of Salisbury currently has 3 MG in the air for storage, half of one days supply of water. Site location and survey in FY26 and design in FY27 and construction in FY29. An additional one million gallon tank will be needed on the East side of town within the following three to five years.	Grant						-
		Bond				6,825,000		6,825,000
		Lease						-
		Contribution						-
		Total Revenue	**300,000**	**425,000**	**-**	**6,825,000**	**-**	**7,550,000**
		Engineering	300,000	425,000		525,000		1,250,000
		Construction				6,300,000		6,300,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**300,000**	**425,000**	**-**	**6,825,000**	**-**	**7,550,000**
WW-WM-22-02	**Park Reservoir Discharge Pipe Replacement**	General		363,000				363,000
	Replacement of existing cast iron suction main with ductile iron main and necessary fittings to offset around existing chemical building and chemical area fencing. The original main runs underneath of the chlorine building and is severely corroded. Replacing under the building would be difficult and costly, new pipe will route around building. Design in FY25 and construction in FY26.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue		**363,000**	**-**	**-**	**-**	**363,000**
		Engineering		33,000				33,000
		Construction		330,000				330,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**363,000**		**-**	**-**	**363,000**
WW-WM-22-03	**Perdue Booster Station**	General		52,000	400,000			452,000
	The Perdue Water Booster Station, which boosts flow to the Eastern Service Area, Wor Wic Tower and Airport was installed in 2005. The station will require an upgrade in safe capacity as flows increase and exceed the max day demand of 1.2 MGD. In addition, electrical equipment upgrades will be needed.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**-**	**52,000**	**400,000**	**-**	**-**	**452,000**
		Engineering		52,000	25,000			77,000
		Construction			375,000			375,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**52,000**	**400,000**	**-**	**-**	**452,000**
WW-WM-24-01	**Paleo WTP Caustic Tank Replacement**	General			350,000			350,000
	The Paleo Caustic Feed Storage and day tanks will be at the end of their useful life and need replacement. The tanks are constantly full of a highly corrosive liquid which produces much wear and tear on the tanks and fittings attached to the tank. Tanks were installed in 2010 and recommend replacing every 15 years.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**350,000**		**-**	**350,000**
		Engineering						-
		Construction			350,000			350,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**350,000**	**-**	**-**	**350,000**
WW-WM-23-02	**Paleo WTP Motor Drive Upgrade**	General			350,000			350,000
	The current VFD's that control the Paleo Plant motors were installed in 2010. The average lifespan for a VFD is 12-15 years. All associated wiring, contacts, relays, fuses, fans, and filters need to be replaced.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**350,000**		**-**	**350,000**
		Engineering						-
		Construction			350,000			350,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**350,000**	**-**	**-**	**350,000**

WW-WM-24-03 — **Paleo Water Meters**

The Influent and Effluent venturi meters to the plant are required by MDE to measure water use from the well field and into the distribution system, per the City's MDE permit. The current venturi meters have been in service for 50 years. These meters are out dated and inaccurate. Both meters need to be replaced and uppgraded.

General			150,000			150,000
Grant						-
Bond						-
Lease						-
Contribution						-
Total Revenue	**-**	**-**	**150,000**		**-**	**150,000**
Engineering						-
Construction			150,000			150,000
Vehicle/ Equip.						-
Other						-
Total Expense	**-**	**-**	**150,000**	**150,000**	**-**	**150,000**

WW-WM-25-01 — **Paleo Fence Security Cameras**

The Water Treatment Plants are secure facilities. The Rail Trail was located right next to our fenceline, behind our plant. Security cameras are needed along the fence to monitor the whole facility.

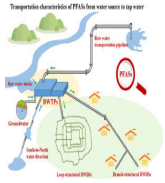
General	65,100					65,100
Grant						-
Bond						-
Lease						-
Contribution						-
Total Revenue	**65,100**	**-**	**-**		**-**	**65,100**
Engineering						-
Construction	65,100					65,100
Vehicle/ Equip.						-
Other						-
Total Expense	**65,100**	**-**	**-**		**-**	**65,100**

WW-WM-25-02 — **Scenic Drive PCCP Pipe Replacement**

This project includes updated design and construction of a 24-inch water main along Scenic Drive to replace the existing 30-inch PCCP pipe (1,200 feet).
•☑The 30-inch PCCP pipe was manufactured in 1974-1975 by Interpace Corporation. This particular concrete pipe has been know for "bad wire" causing cracks and breakage.
•☑Recent raw water pccp was found to be in bad condition and needed replacement.
•☑The 30-inch water main is critical for reliable delivery of water from the Paleo WTP to the water system.
Pressure and power surges will cause the pipe to leak and main breaks.

General	60,000	750,000				810,000
Grant						-
Bond						-
Lease						-
Contribution						-
Total Revenue	**60,000**	**750,000**			**-**	**810,000**
Engineering	60,000	100,000				160,000
Construction		650,000				650,000
Vehicle/ Equip.						-
Other						-
Total Expense	**60,000**	**750,000**			**-**	**810,000**

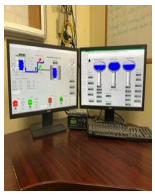
WW-WM-26-01 — **PFAS Study and Treatment Park Plant**



A PFAS study will be completed in 2025 to recommend the best path forward for PFAS in the Park well field. Current EPA proposals require treatment by 2029. Adding Granular Activated Filters for PFAS treatment will be quite a task within the constraints of the current historic location of the plant. A new plant may be necessary at the far end of the raw water line with a reverse of the plant flow. Dependent on study results.

General						-
Grant						-
Bond	500,000	500,000	29,500,000			30,500,000
Lease						-
Contribution						-
Total Revenue	**500,000**	**500,000**	**29,500,000**	**-**	**-**	**30,500,000**
Engineering	500,000	500,000	500,000			1,500,000
Construction			29,000,000			29,000,000
Vehicle/ Equip.						-
Other						-
Total Expense	**500,000**	**500,000**	**29,500,000**		**-**	**30,500,000**

WW-WM-26-02 — **Scada Upgrade**



SCADA is a computer program used to control all aspects of the water plant from collecting data to controlling pumps and motors. This technology is always changing and our system has not been upgraded in the last 10 years and is in need of a full system upgrade. The current system is minimal and operates off of outdated software. Upgrade will include, Park and Paleo Treatment Plants and all wells, towers and pump stations. All stations must be done at the same time so that they are able to communicat with each other.

General		500,000				500,000
Grant						-
Bond						-
Lease						-
Contribution						-
Total Revenue	**-**	**500,000**	**-**		**-**	**500,000**
Engineering		150,000				150,000
Construction						-
Vehicle/ Equip.		350,000				350,000
Other						-
Total Expense	**-**	**500,000**	**-**		**-**	**500,000**

WW-WM-25-03 — **Rate Study**

A rate study was completed in 2018. A new study is needed to justify increasing costs to treat water and wastewater due to emerging contaminants, maintenance costs, and chemical increases. Creating a financial roadmap is critical to achieving long term sustainability consistent with a utility's overarching goals. Utilities are typically operated as self-supporting enterprise funds with revenues generated primarily through user rates and charges. Rates should be based on cost of service. As such, rate studies play a key role for success and serve to:
Identify all costs to be recovered through rates and charges.
Track which costs are changing and who bears the burden.

General		100,000				100,000
Grant						-
Bond						-
Lease						-
Contribution						-
Total Revenue		**100,000**				**100,000**
Engineering		100,000				100,000
Construction						-
Vehicle/ Equip.						-
Other						-
Total Expense		**100,000**				**100,000**

ID-GP-25-01

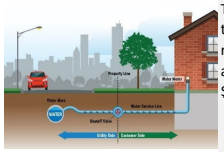
Paleo WTP 30" PCCP Discharge Line Replacement

The Paleo WTP 30" discharge PCCP water main a critical piece of City infrastructure of indeterminate condition, but subject to failure based on date of original manufacture a potential point of failure resulting in the inability to meet the City's existing Average Daily Demand for drinking water.

General							-
Grant							-
Bond	585,000						585,000
Lease							-
Contribution							-
Total Revenue	**585,000**	**-**	**-**	**-**	**-**		**585,000**
Engineering	85,000						85,000
Construction	500,000						500,000
Vehicle/ Equip.							-
Other							-
Total Expense	**585,000**	**-**	**-**	**-**	**-**		**585,000**

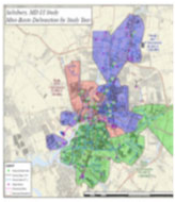
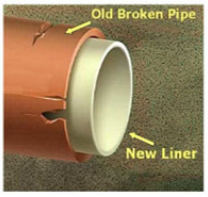
Total Program xxxxxxx >>							
General	725,100	2,682,700	1,425,000	700,000	405,000		5,937,800
Grant	-	-	-	-	-		-
Bond	9,085,000	15,300,000	29,500,000	6,825,000	2,120,000		62,830,000
Lease	-	-	-	-	-		-
Contribution	-	-	-	-	-		-
Total Revenue	**9,810,100**	**17,982,700**	**30,925,000**	**7,525,000**	**2,525,000**		**68,767,800**
Engineering	1,380,000	2,195,000	560,000	608,000	203,000		4,946,000
Construction	8,430,100	15,437,700	30,365,000	6,917,000	2,322,000		63,471,800
Vehicle/ Equip.	-	350,000	-	-	-		350,000
Other	-	-	-	-	-		-
Total Expense	**9,810,100**	**17,982,700**	**30,925,000**	**7,525,000**	**2,525,000**		**68,767,800**

Water & Sewer Fund - Water Distribution Maintenance

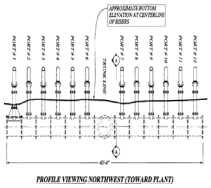
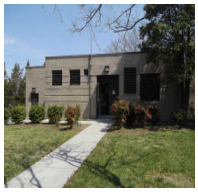
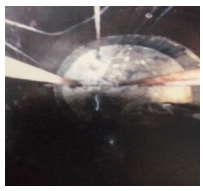
Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
WW-WD-09-31	**Replace Distribution Piping & Valves**	General	100,000	100,000	100,000	100,000	100,000	500,000
	This project includes replacement of 2" and smaller galvanized water mains throughout the system. It is estimated that there is approx. 14,000 feet of 2" and smaller water mains. The purpose of the project is to increase pressures, reduce lead connections, and reduce unscheduled water repairs. This project will replace water valves that are inoperable. The work will either be completed in house by the Utilities Division or subcontracted to a Utilities Contractor.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**
		Engineering						-
		Construction	100,000	100,000	100,000	100,000	100,000	500,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**
WW-WD-21-32	**Automated Metering Infrastructure**	General	300,000	575,000	750,000	750,000	200,000	2,575,000
	There are approximately 11500 water meters installed throughout the City's water distribution system. Aside from those that have already been replaced (approx.2,000) the balance currently deployed (9,500) have exceeded their 10 year lifespan. Currently, on average meters are failing at a rate of 80-100/month. Reliable metering is essential for accurate water and sewer invoicing, lost water control and most importantly customer satisfaction. A study conducted in 2016 recommends transitioning from Automated Meter Reading (AMR) to Automated Metering Infrastructure (AMI).	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**300,000**	**575,000**	**750,000**	**750,000**	**200,000**	**2,575,000**
		Engineering						-
		Construction	300,000	575,000	750,000	750,000	200,000	2,575,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**300,000**	**575,000**	750,000	**750,000**	**200,000**	**2,575,000**
FO-GP-20-02	**New Utilities Division Maintenance Facility**	General						-
	Construct 10,000 sq. ft. Utility Division maintenance building. Replaces 80+ year old 5,300 sq. ft. structure. Intended uses are vehicle and equipment storage and supporting administrative functions. Includes demolition of existing structure built in 1938.	Grant						-
		Bond			150,000		1,500,000	1,650,000
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**150,000**	**-**	**1,500,000**	**1,650,000**
		Engineering			150,000			150,000
		Construction					1,500,000	1,500,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**150,000**	**-**	**150,000**	**-**	**1,500,000**	**1,650,000**
WW-WD-26-01	**Lead Service Line Replacement Phase 1**	General	441,787					441,787
	The city must replace any customer service lines that have lead within the next 10 years. The City received grant funding for $1.3 million as long as we accept a low interest loan for the additional $441,787	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**441,787**	**-**	**-**	**-**	**-**	**441,787**
		Engineering						-
		Construction	441,787					441,787
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**441,787**	**-**	**-**	**-**	**-**	**441,787**
WW-WD-26-02	**Ford F350 Utility Service Body**	General						-
	Ford F350 utility service body to replace 2007 UTL-5. This vehicle is used by utilities staff to perform daily and emergency jobs, and carries a crew and all necessary equipment to handle any water, sewer, or storm water related projects.	Grant						-
		Bond						-
		Lease	75,000					75,000
		Contribution						-
		Total Revenue	**75,000**	**-**	**-**	**-**	**-**	**75,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	75,000					75,000
		Other						-
		Total Expense	**75,000**	**-**	**-**	**-**	**-**	**75,000**

WW-WD-26-03	**Ford F350 Utility Service Body**	General						-
	Ford F350 utility service body to replace 2010 W-2. This vehicle is used by maintenance staff to perform daily and emergency jobs, and carries a crew and all necessary equipment to handle any water, sewer, or storm water related projects.	Grant						-
		Bond						-
		Lease	75,000					75,000
		Contribution						-
		Total Revenue	**75,000**	**-**	**-**	**-**	**-**	**75,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	75,000					75,000
		Other						-
		Total Expense	**75,000**	**-**	**-**	**-**	**-**	**75,000**
WW-WD-26-04	**Ford F350 Utility Service Body**	General						-
	Ford F350 utility service body to replace 2006 WM-3. This vehicle is used by utility meter shop staff to perform daily and emergency jobs, and carries a crew and all necessary equipment and material to handle any meter shop related project.	Grant						-
		Bond						-
		Lease	75,000					75,000
		Contribution						-
		Total Revenue	**75,000**	**-**	**-**	**-**	**-**	**75,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	75,000					75,000
		Other						-
		Total Expense	**75,000**	**-**	**-**	**-**	**-**	**75,000**
WW-WD-26-05	**Ford Transit 150 Van (Short/ Mid Top)**	General						-
	Ford Transit 150 Van to replace 2006 Ford Ranger WM-5. This vehicle is used by utility meter shop staff to perform daily and emergency jobs, and carries a crew and all necessary equipment and material to handle any meter shop related project.	Grant						-
		Bond						-
		Lease	55,000					55,000
		Contribution						-
		Total Revenue	**55,000**	**-**	**-**	**-**	**-**	**55,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	55,000					55,000
		Other						-
		Total Expense	**55,000**	**-**	**-**	**-**	**-**	**55,000**
WW-WD-26-06	**Ford Transit 150 Van (Short/ Mid Top)**	General						-
	Ford Transit 150 Van to replace 2006 Ford Ranger WM-5. This vehicle is used by utility meter shop staff to perform daily and emergency jobs, and carries a crew and all necessary equipment and material to handle any meter shop related project.	Grant						-
		Bond						-
		Lease	55,000					55,000
		Contribution						-
		Total Revenue	**55,000**	**-**	**-**	**-**	**-**	**55,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	55,000					55,000
		Other						-
		Total Expense	**55,000**	**-**	**-**	**-**	**-**	**55,000**
	Total Program xxxxxxx >>	General	841,787	675,000	850,000	850,000	300,000	3,516,787
		Grant	-	-	-	-	-	-
		Bond	-	-	150,000	-	1,500,000	1,650,000
		Lease	335,000	-	-	-	-	335,000
		Contribution	-	-	-	-	-	-
		Total Revenue	**1,176,787**	**675,000**	**1,000,000**	**850,000**	**1,800,000**	**5,501,787**
		Engineering	-	-	150,000	-	-	150,000
		Construction	841,787	675,000	850,000	850,000	1,800,000	5,016,787
		Vehicle/ Equipment	335,000	-	-	-	-	335,000
		Other	-	-	-	-	-	-
		Total Expenses	**1,176,787**	**675,000**	**1,000,000**	**850,000**	**1,800,000**	**5,501,787**

Water & Sewer Fund - Water Collection Maintenance

Project ID	Title		FY 25	FY 26	FY 27	FY 28	FY 29	Total
FO-SD-10-34	**Sewer Infiltration & Inflow Remediation**	General	100,000	100,000	100,000	100,000	100,000	500,000
	A study was done in 2015 which divided the sewer into 34 small basins then evaluated them. Funds are requested for additional study and flow monitoring. Construction funds are requested for rehabilitation of manholes and sewer mains per the study recommendations. Phase 1 of the study was conducted in 2016.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**
		Engineering						-
		Construction	100,000	100,000	100,000	100,000	100,000	500,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**
FO-SD-23-01	**Sanitary Sewer Lining**	General	75,000	75,000	75,000	75,000	75,000	375,000
	Through inspections of the sanitary sewer collection network, cracked pipes have been documented. In order to maintain the integrity of the pipe, lining is necessary. Pipe lining is a minimally invasive process which allows for the rehabilitation of existing pipe without having to tear it out and replace it conventionally.	Grant						-
.		Bond						-
.		Lease						-
.		Contribution						-
		Total Revenue	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**375,000**
		Engineering						-
		Construction	75,000	75,000	75,000	75,000	75,000	375,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**	**375,000**
WW-SM-26-01	**Ford Transit 250 (Mid Top)**	General						-
	Ford Transit 250 Van to replace 2007 Chevrolet 2500 van UTL-10. This vechile is used by the utility locator to perform daily and emergency jobs, and carries all of the mapping of the city's underground infrastructure.	Grant						-
		Bond						-
		Lease	60,000					60,000
		Contribution						-
		Total Revenue	**60,000**	-	-	-	-	**60,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	60,000					60,000
		Other						-
		Total Expense		-	-	-	-	**60,000**
	Total Program xxxxxxx >>	General	175,000	175,000	175,000	175,000	175,000	875,000
		Grant						
		Bond						
		Lease	60,000					
		Contribution						
		Total Revenue	**235,000**	**175,000**	**175,000**	**175,000**	**175,000**	**875,000**
		Engineering						
		Construction	175,000	175,000	175,000	175,000	175,000	875,000
		Vehicle/ Equipment	60,000					
		Other						
		Total Expenses	**235,000**	**175,000**	**175,000**	**175,000**	**175,000**	**875,000**

Water & Sewer Fund - Treat Wastewater

Project ID	Title		FY26	FY27	FY28	FY29	FY30	Total
WW-WT-17-02	**WWTP Outfall Pipe**	General	60,000					60,000
	A new outfall pipe from the Wastewater Treatment Plant into the Wicomico River is needed to replace the original 1950's outfall pipe leaving the plant. After the new pipe is installed the old pipe can be rehabilitated to give redundancy at the plant. Surveying, geotech work can be completed in FY26, design in FY28 and construction in FY29.	Grant						-
		Bond			950,000	8,350,000		9,300,000
		Lease						-
		Contribution						-
		Total Revenue	**60,000**	**-**	**950,000**	**8,350,000**	**-**	**9,360,000**
		Engineering	60,000		950,000	950,000		1,960,000
		Construction				7,400,000		7,400,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**60,000**		**950,000**	**8,350,000**	**-**	**9,360,000**
WW-WT-23-02	**Glen Avenue Lift Station**	General	150,000					150,000
	The Glen Avenue Pump Station needs an upgrade to relocate the station out of the road bed to allow safe access for maintenance personnel and facilitiate the installation of a crane for pump removal. The project will also provide an emergency backup generator and an updated electrical/SCADA system. The electrical controls for this pump station are located on a pole and can only be accessed via a ladder. This is not a safe method to access or operate the controls. Design was completed in FY21. Project was bid in FY25 and additional funds are needed.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**150,000**	**-**	**-**	**-**	**-**	**150,000**
		Engineering	25,000					25,000
		Construction	125,000					125,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**150,000**	**-**	**-**	**-**	**-**	**150,000**
WW-WT-18-04	**Southside Pump Station Force Main**	General						-
	The Southside Pump Station serves approximately 1/3 of the City. The 16 inch diameter force main transmits flow from the Southside Pump Station on Ridge Road, under the River to Marine Road. If the force main were to be damaged or need repair, there is no other way to transmit flow to the WWTP. The force main is >60 years old. This project is to design a redundant force main that would also run under the River. Geotech and permitting in FY25, design FY26, Construction FY27.	Grant						-
		Bond	500,000	5,600,000				6,100,000
		Lease						-
		Contribution						-
		Total Revenue	**500,000**	**5,600,000**	**-**	**-**	**-**	**6,100,000**
		Engineering	500,000	850,000				1,350,000
		Construction		4,750,000				4,750,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**500,000**	**5,600,000**	**-**	**-**	**-**	**6,100,000**
WW-WT-18-05	**Pump Station Improvements**	General	110,000	110,000	110,000	110,000	110,000	550,000
	Project consists of the engineering design and construction for multiple pump station that are in need of similar improvements. 1. Energy efficiency of pumps: Five pump stations need new pumps to increase energy efficiency. 2. Metal Wet Wells: Twelve of the City's pump stations have metal wet wells which are showing signs of rusting and deterioration. The metal wet wells have exceeded their design life and should be programmed for replacement. 3. Bypass Pumping or Backup Power: thirty three pump stations do not have a bypass pumping connection. Twenty three pump stations do not have backup power. 4. Traffic Control Plans	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**110,000**	**110,000**	**110,000**	**110,000**	**110,000**	**550,000**
		Engineering	10,000	10,000	10,000	10,000	10,000	50,000
		Construction	100,000	100,000	100,000	100,000	100,000	500,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**110,000**	**110,000**	**110,000**	**110,000**	**110,000**	**550,000**
WW-WT-20-06	**Internal Recycle Pump Replacement**	General					220,000	220,000
	Replace existing WWTP Internal Recycle Pumps, one per year. Currently two of four existing pumps are out of service and need to be sent offsite for diagnostic and repair. All four have had previous repairs and need to be on a replacement program. Lead time for delivery of pump is twenty seven weeks.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**-**			**-**	**220,000**	**220,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.					220,000	220,000
		Other						-
		Total Expense	**-**				**220,000**	**220,000**
WW-WT-21	**Dump Truck**	General						-
	Biosolids dump truck replacement of STP 16 a failing 2005 dump truck. Replace with a 15 ton tri axle dump truck. Old WWTP dump trucks are failing with numerous repairs. These vehicles are a critical part of the biosolids delivery to the landfill and must be operational at all times. Due to the site conditions at the landfill, which includes driving on inclines in reverse, automatic transmission is required.	Grant						-
		Bond						-
		Lease	230,000					230,000
		Contribution						-
		Total Revenue	**230,000**	**-**		**-**	**-**	**230,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	230,000					230,000
		Other						-
		Total Expense	**230,000**	**-**		**-**	**-**	**230,000**

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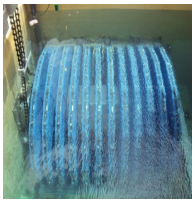
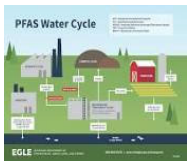
WW-WT-23-03	**UV bulbs for WWTP disinfection**	General				150,000		150,000
	Replacement UV lamps, sleeves and wipers for the UV disinfection system. The exisitng UV bulb components are nearing end of life and require replacement in order to keep the UV process working. The UV system provides disinfection prior to discharge to the Wicomico River. Replacement is required every 5 years.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	-			**150,000**		**150,000**
		Engineering						-
		Construction				150,000		150,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	-	-	**150,000**	-	**150,000**
WW-WT-23-04	**Filter**	General					150,000	150,000
	Replacement filter cloth socks are needed for the tertiary filter disks. The existing cloth socks are nearing the end of their useful life and require replacement in order to keep the filter online. Filters run all the time and are all wearing at the same rate. this will replace 360 filter socks. The tertiary filter is used to ensure adequate water clarity before UV treatment. Replacement is recomended every 5 years for proper plant efficiency.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	-	-	-	-	**150,000**	**150,000**
		Engineering						-
		Construction					150,000	150,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	-	-	-	**150,000**	**150,000**
WW-WT-25-02	**PFAS Study and Treatment**	General	100,000					100,000
	A study needs to be done to recommend the best path forward for PFAS at the Wastewater Treatment Plant. We will need to explore the options for plant influent, effluent and biosolids and installing treatment if needed. EPA has not yet set limits on wastewater but will follow right behind water.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**100,000**	-	-	-	-	**100,000**
		Engineering	100,000					100,000
		Construction						-
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**100,000**	-	-	-	-	**100,000**
WW-WT-25-03	**Vactor Truck**	General						-
	WWTP vactor truck replacement of WWTP 26 an aging 2009 vactor truck. This vehicle is a critical part of the lift station preventatve maintenance program and must be operational at all times.	Grant						-
		Bond						-
		Lease				600,000		600,000
		Contribution						-
		Total Revenue	-	-	-	**600,000**	-	**600,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.				600,000		600,000
		Other						-
		Total Expense	-	-	-	**600,000**	-	**600,000**
WW-WT-25-06	**Ford F350 Utility Body Dually**	General						-
	Ford F350 utility body dually with lift gate and crane to replace 2007 WWTP-14. This vechile is used by maintenance staff to pull pumps and motors (up to 2,700 lbs.) out of lift stations for replacement and repair.	Grant						-
		Bond						-
		Lease	90,000					90,000
		Contribution						-
		Total Revenue	**90,000**	-	-	-	-	**90,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	90,000					90,000
		Other						-
		Total Expense	**90,000**	-	-	-	-	**90,000**
WW-WT-25-07	**Ford F350 Utility Body Dually**	General						-
	Ford F350 utility body dually with lift gate and crane to replace 2010 WWTP-42. This vechile is used by maintenance staff to pull pumps and motors (up to 2,700 lbs.) out of lift stations for replacement and repair.	Grant						-
		Bond						-
		Lease	90,000					90,000
		Contribution						-
		Total Revenue	**90,000**	-	-	-	-	**90,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	90,000					90,000
		Other						-
		Total Expense	**90,000**	-	-	-	-	**90,000**

WW-WT-25-08	**Ford F350 Utility Body Dually**	General						-
	Ford F350 utility body dually with lift gate and crane to replace 2010 WWTP-43. This vechile is used by maintenance staff to pull pumps and motors (up to 2,700 lbs.) out of lift stations for replacement and repair.	Grant						-
		Bond						-
		Lease	90,000					90,000
		Contribution						-
		Total Revenue	**90,000**	-	-	-	-	**90,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	90,000					90,000
		Other						-
		Total Expense	**90,000**	-	-	-	-	**90,000**
WW-WT-25-09	**Ford F250 Utility Body**	General						-
	Ford F250 utility body with lift gate and crane to replace 202 STP-45. This vechile is used by pretreatment staff to setup sampling equipment (up to 500 lbs.) throughout the collections system.	Grant						-
		Bond						-
		Lease	90,000					90,000
		Contribution						-
		Total Revenue	**90,000**	-	-	-	-	**90,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	90,000					90,000
		Other						-
		Total Expense	**90,000**	-	-	-	-	**90,000**
WW-WT-25-10	**John Deere Zero Turn Mower**	General						-
	Replacement John Deere Zero Turn Z997R diesel mower. Existing mower used to maintain the approximate 16 acres at the WWTP is a 2012 and nearing end of life.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	-	-	-	-	-	-
		Engineering						-
		Construction						-
		Vehicle/ Equip.						-
		Other						-
		Total Expense	-	-	-	-	-	-
WW-WT-26-01	**Equipment Shed**	General	75,000					75,000
	Equipment shed to house moble equipment. Including boom lift, bobcat, hose trailer, pull behind pumps and generators. Keeping this equipment out of the elements will extend the life span. Shed to be a pole building enclosed on three sides with a concrete floor.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**75,000**	-	-	-	-	**75,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	75,000					75,000
		Other						-
		Total Expense	**75,000**	-	-	-	-	**75,000**
WW-WT-26-02	**SSPS Low Flow Pump**	General	78,000					78,000
	Flygt pump with 60HP motor. This is a spare pump to have on hand when the single exitsing low flow pump at South Side Pump Station needs repair. The current low flow pump runs 22 hours a day. Lead time for delivery of this pump is 13 weeks.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**78,000**	-	-	-	-	**78,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	78,000					78,000
		Other						-
		Total Expense	**78,000**	-	-	-	-	**78,000**
WW-WT-26-03	**NSPS Low Flow Pump**	General	87,000					87,000
	Flygt pump with 70HP motor. This is a spare pump to have on hand when the single exitsing low flow pump at North Side Pump Station needs repair. The current low flow pump runs 22 hours a day. Lead time for delivery of this pump is 12 weeks.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**87,000**	-	-	-	-	**87,000**
		Engineering						-
		Construction						-
		Vehicle/ Equip.	87,000					87,000
		Other						-
		Total Expense	**87,000**	-	-	-	-	**87,000**

Total Program xxxxxxx >>	General	660,000	110,000	110,000	260,000	480,000	1,620,000
	Grant	-	-	-	-	-	-
	Bond	500,000	5,600,000	950,000	8,350,000	-	15,400,000
	Lease	590,000	-	-	600,000	-	1,190,000
	Contribution	-	-	-	-	-	-
	Total Revenue	**1,750,000**	**5,710,000**	**1,060,000**	**9,210,000**	**480,000**	**18,210,000**
	Engineering	695,000	860,000	960,000	960,000	10,000	3,485,000
	Construction	225,000	4,850,000	100,000	7,650,000	250,000	13,075,000
	Vehicle/ Equipment	830,000	-	-	600,000	220,000	1,650,000
	Other	-	-	-	-	-	-
	Total Expenses	**1,750,000**	**5,710,000**	**1,060,000**	**9,210,000**	**480,000**	**18,210,000**

Field Operations - Stormwater

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
FO-SW-24-01	**Pond Maintenance**	General	60,000	60,000				120,000
	Annual contract to provide treatment of Schumaker Pond. Contract will cover aquatic weed control, algae control, trash removal, shoreline weed control, mosquito control services, and 10 days of raking. Cost sharing with the County for treatment of 35 acre pond is being discussed as is cost-share with lake front property owners. This is a pilot program.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**60,000**	**60,000**	**-**	**-**	**-**	**120,000**
		Engineering						-
		Construction	60,000	60,000				120,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**60,000**	**60,000**	**-**	**-**	**-**	**120,000**
	Total Program Stormwater >>	General	60,000	60,000	-	-	-	120,000
		Grant	-	-	-	-	-	-
		Bond	-	-	-	-	-	-
		Lease	-	-	-	-	-	-
		Contribution	-	-	-	-	-	-
		Total Revenue	**60,000**	**60,000**	**-**	**-**	**-**	**120,000**
		Engineering	-	-	-	-	-	-
		Construction	60,000	60,000		-	-	120,000
		Vehicle/ Equipment	-	-	-	-	-	-
		Other	-	-	-	-	-	-
		Total Expense	**60,000**	**60,000**	**-**	**-**	**-**	**120,000**

Infrastructure and Development - Stormwater Management

Project ID	Title		FY 26	FY 27	FY 28	FY 29	FY 30	Total
ID-SW-21-04	**Impervious Surface Reduction**	General	200,000	200,000	200,000	200,000	200,000	1,000,000
	The City's has a Municipal Separate Storm Sewer System (MS4) permit through the State of Maryland that requires a 20% reduction in the City's untreated impervious surfaces by 2025. An Impervious Surface Restoration Work Plan has been developed and specific projects are under design. Construction funding in FY24 is for construction of ESD practices for the Mt. Hermon Road stormwater retrofit project. It is anticipated that grants will supplement funding in future years.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**
		Engineering						-
		Construction	200,000	200,000	200,000	200,000	200,000	1,000,000
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**200,000**	**200,000**	**200,000**	**200,000**	**200,000**	**1,000,000**
	**Stream Restoration along Beaverdam Creek**	General			35,000	35,000		70,000
	Restoration of 2,370 linear feet of stream downstream of Beaglin Park Drive. The project will remove nutrients from the Beaverdam Creek and Wicomico River. The project helps achieve the requirements of the City's MS4 permit. A study was completed in FY21 to identify the stream branches. Schematic design was funded in FY22. Final design is budgeted in FY23. Future years includes funding for required USACE monitoring. The City will pursue grant opportunities to fund a portion of construction.	Grant						-
		Bond						-
		Lease						-
		Contribution						-
		Total Revenue	**-**	**-**	**35,000**	**35,000**	**-**	**70,000**
		Engineering			35,000	35,000		70,000
		Construction						-
		Vehicle/ Equip.						-
		Other						-
		Total Expense	**-**	**-**	**35,000**	**35,000**	**-**	**70,000**
	Total Program Stormwater Management >>	General	200,000	200,000	235,000	235,000	200,000	1,070,000
		Grant	-	-	-	-	-	-
		Bond	-	-	-	-	-	-
		Lease	-	-	-	-	-	-
		Contribution	-	-	-	-	-	-
		Total Revenue	**200,000**	**200,000**	**235,000**	**235,000**	**200,000**	**1,070,000**
		Engineering	-	-	35,000	35,000	-	70,000
		Construction	200,000	200,000	200,000	200,000	200,000	1,000,000
		Vehicle/ Equipment	-	-	-	-	-	-
		Other	-	-	-	-	-	-
		Total Expense	**200,000**	**200,000**	**235,000**	**235,000**	**200,000**	**1,070,000**